

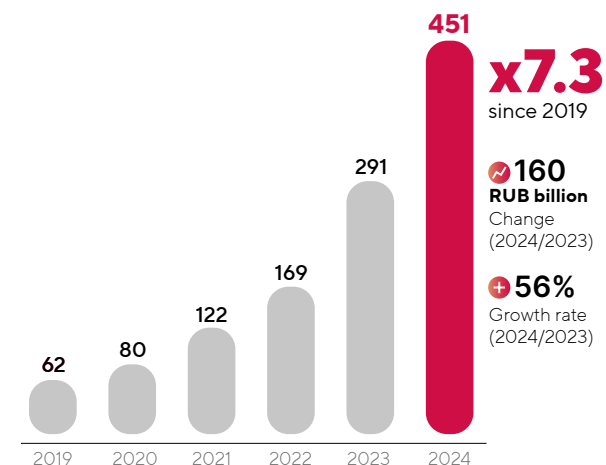
PRODUCTION FIGURES

In 2024, SEZ-based companies produced products worth RUB 160 billion, up 31% year-on-year. This growth was a result of the active use of contemporary technologies. Enterprises are adopting artificial intelligence, industrial robots and automated lines to significantly improve efficiency, reduce costs and speed up production processes. Innovative solutions are becoming an integral part of development, turning SEZs into centers of technological progress.

In the reporting year, 19 SEZ residents completed the pilot stage of the national project on Labor Productivity. The companies engaged experts to conduct in-depth diagnostics of their processes, uncovered bottlenecks and applied effective solutions based on cutting-edge technology and lean manufacturing strategies.

Taking part in the national project not only elevated the economic performance of the residents, particularly by cutting costs and boosting production, but also resulted in the creation of a crucial intangible resource, namely new competencies in management and production. Such an approach lays down a strong groundwork for ongoing development and grants companies a lasting competitive benefit.

Total volume of products produced by residents cumulatively over the lifetime of the SEZ,
RUB billion



Results of SEZ residents in the Labor Productivity national project

60.5%

increase in average output

23.8%

decrease in work in progress

33.7%

reduction in runtime of work processes

625 RUB million

total economic effect

IMPORT SUBSTITUTION

235.8 RUB billion

investments in import-substitution projects

15 offset agreements

concluded by residents of Technopolis Moscow SEZ with the Moscow City Government

The imposition of sanctions acted as a potent driver for the rapid growth of the capital city's special economic zone. Limited access to foreign goods, rising costs and increased risks from external dependence forced the economy to tap more into domestic resources. This stimulated the active growth of domestic production and the launch of new businesses within the SEZ, which are instrumental in enhancing the country's technological sovereignty.

A crucial element of success was the fostering of technological collaboration among companies. Placing manufacturing operations in one location not only lowers logistics costs but also streamlines the supply chain, enhances the degree of product localization, and facilitates the implementation of co-innovations. This makes Technopolis Moscow SEZ a compelling platform for swift and effective establishment of industrial clusters.

The partnership between the public and private sectors has emerged as a crucial strategy for fostering import substitution. Offset agreements have demonstrated their exceptional efficacy: they enable businesses to upgrade their manufacturing processes and secure a steady demand for their products. For customers, this partnership ensures a stable supply of domestic goods that meet quality and timing requirements.

Today, Technopolis Moscow SEZ produces dozens of products that were previously purchased abroad. These are microelectronic products, telecommunications equipment, medical equipment, cosmetics, medical products, pharmaceuticals, high-tech commercial and industrial equipment, software, and radio electronics.

