



# FUTURE

OF INDUSTRY  
AND PEOPLE



TECHNOPOLIS  
**MOSCOW**  
SPECIAL ECONOMIC ZONE

ANNUAL REPORT  
2024



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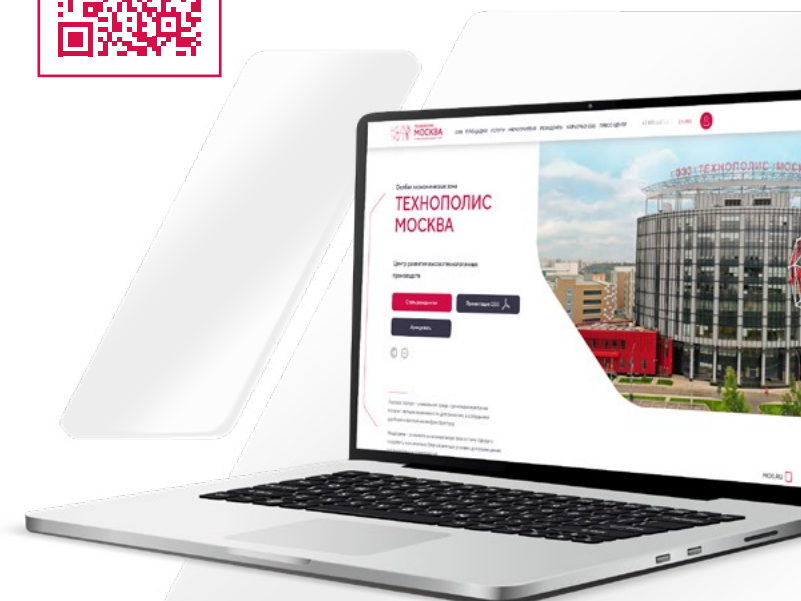
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## 85 CONTACT DETAILS



An interactive version  
of the Report on our website





>220  
enterprises

118  
residents

>390  
area ha

#1  
**TECHNOPOLIS  
MOSCOW SEZ TODAY**



# THE TERRITORY OF TECHNOLOGY

Technopolis Moscow SEZ is one of the leading special economic zones in Russia, where all the necessary arrangements have been put in place for the development of industry, creation of new technology, attraction of investments and transfer of experience to the next generations of specialists.

Businesses operating within the SEZ enjoy a welcoming investment environment, dependable infrastructure, and city support. With the capital city's resources at hand, SEZ is able to offer their residents such advantages as access to funding, cooperation

with scientific and educational institutions and attraction of international partners. This synergy with Moscow makes the SEZ an important center of innovation and growth for business and specialists.

## Technopolis Moscow SEZ today

### Space for growth

**10** sites

**>390** ha  
of land plots (+117 ha)

**1.6** million m<sup>2</sup>  
of completed facilities

### International cooperation

**>30** foreign delegations  
visited the SEZ

**7.8** RUB billion  
export revenues of residents since the SEZ was established (+1.1 RUB billion)

## Technopolis Moscow SEZ today

1 2 3 4 5 6 7 8 9

### Cooperation with industry leaders

**118** residents

Main industry sectors:

- Pharmaceuticals and medical technology
- Electric vehicle industry
- Photonics and microelectronics
- Unmanned and aerial systems (UAS)

New cluster of Electromobility and Transport Systems registered

**>200** events

held for professionals, business owners, managers, students and all those involved in industry development

### Social well-being

**23,300** jobs

created since the SEZ was established  
(+5,900 new jobs)

### Contribution to state economy

**92.9** RUB billion

contributions to budgets of all levels since the establishment of the SEZ

**8.6** RUB billion

benefits received by residents

### Economic efficiency

**235.8** RUB billion

raised investments since the SEZ was established  
(+70.8 RUB billion)

**631** RUB billion

revenue generated in the SEZ since its establishment  
(+251.8 RUB billion)

**100%**

assessment of SEZ efficiency by the Ministry of Economic Development of Russia

### Services for residents

All services in one place

**3,169** m<sup>2</sup>  
temporary storage warehouse

Management company services in the area of:

- Document maintenance
- Information technology and communications
- Transportation
- Promotion and publicity
- Repair
- Cleaning

Congress centers for events



## Young talents

**>750** interns  
underwent internships at SEZ enterprises

## Sustainable development

Separate waste collection system was adopted

Resource-saving technologies are in place

**6** volunteer activities

ESG club for residents and tenants

## Development prospects

**+17** facilities  
total area of over 500,000 m<sup>2</sup> is slated  
to be put into circulation in 2025

**+1** new cluster  
Technology for Diagnostics and Rehabilitation

By 2030:  
**90,000**  
jobs

**5.7** million m<sup>2</sup>  
completed facilities

**650** ha  
area

**1.2** RUB trillion  
investments

## TechnoTourism

**>100** tours  
on the territory of SEZ enterprises

**3,500** tourists  
visited the SEZ



The expansion of the special economic zone will boost the city's economy, generate new employment opportunities, and help address the issue of maintaining Russia's technological leadership.

**SERGEY SOBYANIN**  
Mayor of Moscow



### Our mission

In order to promote new high-tech sectors of the home economy, we pool together the efforts of government officials, business representatives, members of the scientific and educational community, and foreign partners.



### Values

- **Development.**  
We set high goals, expand skill sets, take initiative.
- **Trust.**  
We value the trust of those who work with us.
- **Partnership.**  
Constructive dialog with partners makes our projects and services better.
- **Teamwork.**  
We value team members, their competence and experience.
- **Openness.**  
We advocate information openness and feedback, which incentivizes business activity and reputation building.



### Strategic priorities

- Creating favorable environment for sustainable development of high-tech industries.
- Attracting Russian and foreign investments into the Moscow economy.
- Building an ecosystem for sharing best innovative practices through cooperation and development of local communities.
- Enhancing the effectiveness of existing and prospective assets.
- Engaging the next generation in the capital city's manufacturing culture.



# SEZ ON THE MAP OF MOSCOW

In 2024, the Technopolis Moscow SEZ included four new sites: Krasnaya Pakhra, Tolstopaltsevo, Karacharovsky Mechanical Plant (KMP) and Khrunichев Space Center.

The opening of these sites is aimed at localizing innovative production facilities, developing new technologies and stimulating economic growth in strategically important industries.

The Krasnaya Pakhra site will become the basis for the production of batteries for electric vehicles, while Tolstopaltsevo will be used for innovative technologies in construction, including the production of large-sized residential modules.

The KMP is focusing on the development of the elevator and vertical transport cluster, which will allow for technological sovereignty in this sector.

The Khrunichев Space Center will host an aerospace cluster focused on the production of solar batteries for spacecraft and the development of optical technologies.

## Alabushevo

- Microelectronics and photonics
- Pharmaceuticals

157 ha

## Angstrem

- Microelectronics

15.2 ha

## Karacharovsky Mechanical Plant

- Elevator building and vertical transportation

14.2 ha

## Mikron

- Microelectronics

13.3 ha

## MIET

- Microelectronics

4.5 ha

## Tolstopaltsevo

- Innovative technologies in construction

30.6 ha

## Pechatniki

- Electric vehicle industry
- Instrumentation engineering
- Education

37.8 ha

## Rudnevo

- Drones
- High-tech mechanic engineering
- Education

53 ha

## «Khrunichев Space Center»

- Aerospace

46.5 ha

## Krasnaya Pakhra

- Manufacture of electric batteries

20.3 ha



## MAXIM LIKSUTOV,

Deputy Mayor of Moscow in the Moscow City Government, Head of the Department of Transport and Road Infrastructure Development of the City of Moscow

“The capital SEZ makes it possible to create an efficient enterprise communication system, enabling businesses to work together in order to create high-quality products for the city and the nation. Technopolis Moscow SEZ, for instance, has developed into a host platform for inter-industry clusters that are currently well-performing. New sites joining the capital city’s special economic zone will bring out new points for the development of critical sectors. Businesses that place their manufacturing facilities there will be eligible to receive the resident status and enjoy various tax preferences.”

**Greenfield** – format means that a resident is running a capital construction project on a dedicated land plot.

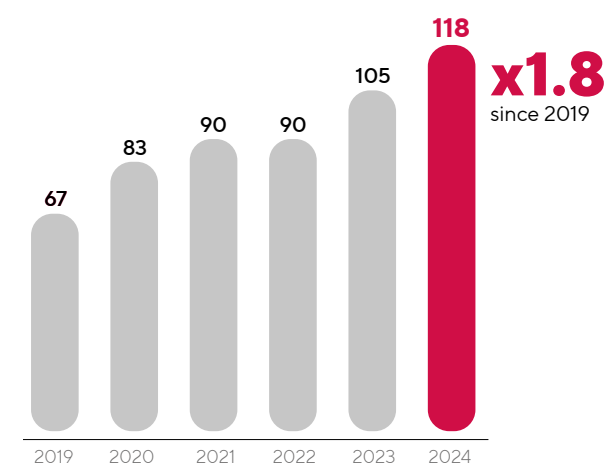
**Brownfield** – format involves lease of industrial, office or commercial premises.



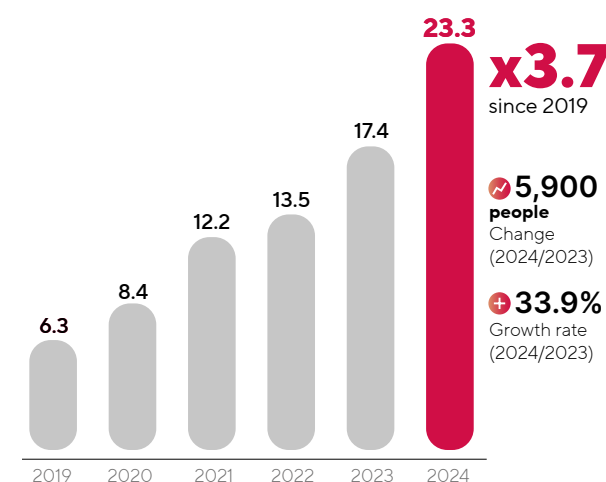
# 2024 KEY RESULTS

In 2024, Technopolis Moscow SEZ enjoyed its further brisk development, attracting new residents and ensuring business growth through tax incentives and other support measures. This was conducive to the promotion of high-tech industries, creation of jobs and improvement in urban living standards.

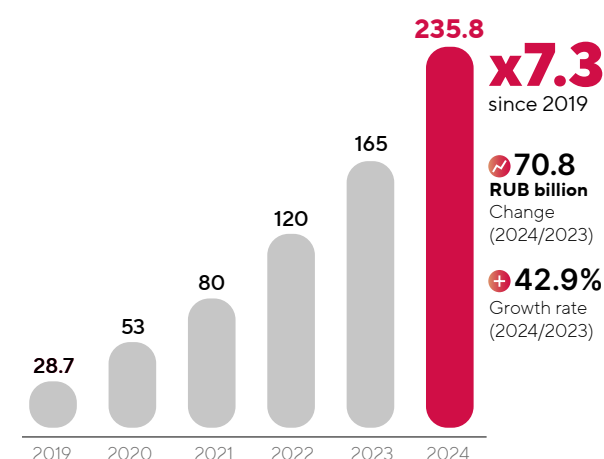
## Number of residents



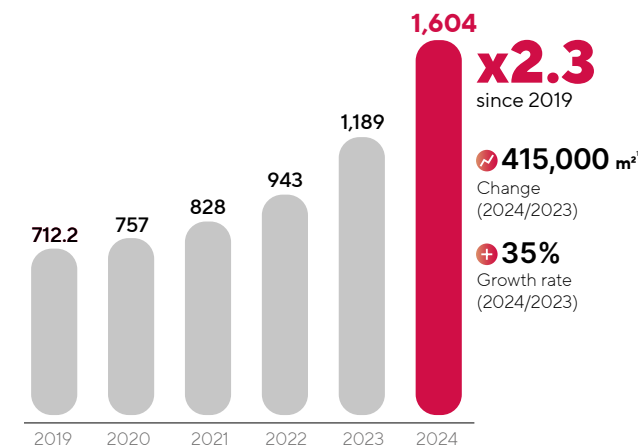
## Jobs created by residents on the territory of the SEZ, thousand people



## Attracted investments, RUB billion



## Total area of SEZ facilities, m²



Read more about resident deliverables in the [Overview of Results](#) section

Read more about infrastructure development in the [SEZ Sites](#) section

<sup>1</sup> Taking into account the territories to be annexed.

## Infrastructure expansion



**8** new facilities  
with the total area of

**254,000** m²  
put into operation

**30** companies  
localized or launched  
operations at SEZ sites



### Anatoly Garbuzov

Minister of the Moscow Government,  
Head of the Investment and Industrial Policy  
Department



The Moscow Special Economic Zone is a highly effective and popular tool for supporting the capital's high-tech businesses. Today, there are over 220 innovative companies operating within the zone, with every second company having the status of a resident. The wide range of tax incentives, comprehensive client services, and ready-made industrial infrastructure provided to companies allow them to boost production and investment in the city's economy.

By the end of 2024, the output of SEZ residents increased by more than 30%, reaching a total of RUB 450 billion. During this period, Moscow SEZ companies invested RUB 235.8 billion in the development of their facilities, with residents contributing RUB 203.5 billion. These funds were used, among other things, to create new job opportunities. Currently, more than 23,300 people are employed here."



## Sustainable development

✂ In 2024, the SEZ approved the sustainable development concept for the period 2025–2028

**200 children**  
of enterprise employees joined the TechnoVacation project

**>750 interns**  
completed internships at SEZ enterprises

**10 SEZ companies**  
joined the national project on labor productivity

**15 teams**  
from enterprises of Technopolis Moscow SEZ took part in a mini-football tournament

The SEZ became the guardian of a red wolf named Ron from the Moscow Zoo

Read more about sustainable development on [p. 64](#)

## Awards and ratings

✂ Technopolis Moscow SEZ is steadily rising in ESG ratings and winning new awards, solidifying its leading position among Russia's leading technology and innovation SEZs

**1 place**



National rating of investment attractiveness of Russian SEZs by the Ministry of Economic Development and AKIT of Russia for 2024<sup>1</sup>

**1 place**



ESG-rating of Russian SEZs by AKIT of Russia for 2024<sup>2</sup>

**1 place**



Contest for the Best Event-Team certified by ACMR-2024 in the Best Platform for Innovative Events category<sup>3</sup>

**1 place**



Rating of industrial parks and special economic zones in Russia according to Expert Analytical Center for 2024<sup>4</sup>

**100%**



SEZ performance assessment by the Ministry of Economic Development of Russia for 2023<sup>5</sup>

**Laureate**



Runet Prize for 2024 in the Science, Technology and Innovation category<sup>6</sup>

<sup>1</sup> Rating is compiled by the Association of Clusters and Technology Parks (AKIT) of Russia with the support of the Ministry of Economic Development of the Russian Federation (MED of Russia) and comes as a part of the business navigator, which informs investors about the advantages of placing enterprises and organizations in the SEZ.

<sup>2</sup> The rating has been being compiled by the Association of Clusters and Technoparks of Russia since 2023.

<sup>3</sup> The contest has been organized by the Association of Directors of Communications and Corporate Media of Russia (ACMR) and LLC MediaBusiness Publishing House since 2010.

<sup>4</sup> Published by Expert Analytical Center since 2017, covers 144 SEZs and industrial parks.

<sup>5</sup> The analysis is produced by the Ministry of Economic Development of Russia on an annual basis in accordance with the rules for assessing the efficiency of SEZs approved by Resolution of the Government of Russia No. 643 dated July 7, 2016 On the Procedure for Assessing the Efficiency of Special Economic Zones.

<sup>6</sup> The annual national award for the best Runet companies, projects and mobile applications is organized by the Russian Association of Electronic Communications (RAEC).



# HISTORY OF THE SEZ

In 2024, Technopolis Moscow SEZ celebrated 18 years of successful operation.

Over the years we have gained the invaluable experience that serves as a foundation for our accomplishments. We are certain that more achievements are in store as we keep growing the high-tech sectors, opening up new doors for companies and residents.



## 2005

**Starting point:**  
establishment  
of the SEZ

2005

- Resolution of the Government of the Russian Federation on the establishment of a technology and innovation SEZ on the territory of the city of Moscow

2006

- Official launch of the SEZ
- Inclusion of the Alabushevo and MIET sites into the SEZ boundaries
- First resident – ZITC<sup>1</sup>

2007

- Start of construction of infrastructure facilities at the Alabushevo site



## 2015

**Institutional development:**  
transfer of management  
to the Moscow City Government

2015

- Inclusion of the Mikron site into the SEZ boundaries

2016

- Transfer of SEZ management authority to the Moscow City Government

2017

- Inclusion of the Angstrom and Pechatniki sites into the SEZ boundaries
- Naming as Technopolis Moscow SEZ

2018

- Start of construction of three ILIBs<sup>2</sup> at the Alabushevo site

## 2019

As of year-end

**206.8** ha  
area

**6,300**  
jobs

**712,000** m<sup>2</sup>  
area of facilities

**67** residents

**32.5** RUB billion  
of investments

## 2020

**Platform for the future:**  
infrastructure development

2020

- Annexation of land plots with an area of 15.2 ha at the Alabushevo site
- Start of construction of the Rudnevo industrial park

2021

- Commissioning of the first three ILIBs at the Alabushevo site
- Rudnevo industrial site received the status of an industrial park

2022

- 16 buildings of the first stage of the Rudnevo industrial park were commissioned
- Construction of the first building of the Electronics Innovation Center at the MIET site was completed
- Start of construction of two more ILIBs at the Alabushevo site
- Industry associations for electric vehicle building and photonics were established with involvement of SEZ residents

2023

- Addition of the sixth SEZ site – Rudnevo
- A children's family center was opened at the Alabushevo site
- The Pechatniki site was integrated into the ambitious project of transforming the largest industrial area into a modern business hub, the new Yuzhny Port – Tekstilshchiki business center
- The Rudnevo site was visited by Russian President Vladimir Putin

2024

- The area of the SEZ expanded by 117 ha
- The SEZ includes four new sites: Tolstopaltsevo and Khrunichev Space Center, Karacharovsky Mechanical Plant (KMP), Krasnaya Pakhra
- The second building of the Innovation Center of the MIET site was put into operation
- The Technology for Diagnostics and Rehabilitation cluster was formed
- College of Electronics and Informatics opened on the MIET site
- Three buildings of the industrial technopark built with private funding were put into operation at the Alabushevo site
- V. Putin and S. Sobyanin opened the practical training platform for Moscow colleges at the Rudnevo site

## 2024

year-end

**>390** ha  
area

**1,604,000** m<sup>2</sup>  
area of facilities

**23,300** jobs

**118** residents

**235.8** RUB billion  
of investments

<sup>1</sup> Zelenograd Innovation and Technology Center.

<sup>2</sup> Innovative laboratory and industrial building.



**In 2024,**  
our leadership among  
SEZs of technology  
and innovation  
type was confirmed  
in the National  
Rating of Investment  
Attractiveness  
of Russian  
SEZs compiled  
by the Ministry  
of Economic  
Development  
and AKIT RF.

## #2 MARKET OVERVIEW





# ROLE OF SEZS IN THE ECONOMY

## SEZs in the world

**>7,000**

SEZs in 145 countries worldwide<sup>1</sup>

Special Economic Zones (SEZs) are being actively created globally as their value in drawing investment and promoting economic expansion is being increasingly recognized.

There are many forms of SEZs around the world with different functions and names such as free trade zones, export processing zones, industrial parks, innovation hubs and others. Each country adapts the SEZ model to its own economic interests.

There are many different and adaptable approaches to the establishment and operation of SEZs in worldwide practice – from centralized models to entirely decentralized ones. In a number of countries, regional authorities and private companies are involved in the management of SEZs, creating their own conditions and support tools tailored to the needs of specific industries or markets.

For example, the Tatu City mixed-use SEZ in Kenya is managed by a private company that develops infrastructure and organizational conditions for investors, while tax incentives and preferences are determined at the state level.

Another example of a SEZ with a flexible decentralized regulatory system is the Dubai International Financial Centre (DIFC) in the UAE, which has an independent legal system based on English common law and its own court, allowing companies to operate with minimal government intervention.

Russia takes a centralized approach to the establishment and management of special economic zones. Federal Law No. 116-FZ clearly defined four types of SEZs:

- industrial-production,
- tourist-recreational,
- port and technology & innovation zones.

Standardized preferences for all participants ensure uniformity of conditions and regulatory transparency in line with government priorities.



<sup>1</sup> UNCTAD's 2022 estimate.

## Global trends in SEZ development

### Sustainable development

SEZs are becoming platforms for sustainable development by putting waste recycling systems in place, utilizing renewable energy sources and applying green building principles in infrastructure development

### Changes in the supply chain

Reshoring (the returning of the production and manufacturing of goods to the company's original country) and nearshoring (shifting the production and manufacturing of goods to geographically close countries) increase demand for localized production and logistics capacity, leading to the creation of new SEZs and the expansion of existing zones closer to major markets

### Digitalization and use of advanced technologies

SEZs provide residents with access to digital infrastructure, laboratories, equipment and expert support, enabling companies to incorporate AI, big data, 3D printing and other technologies into product development and business processes

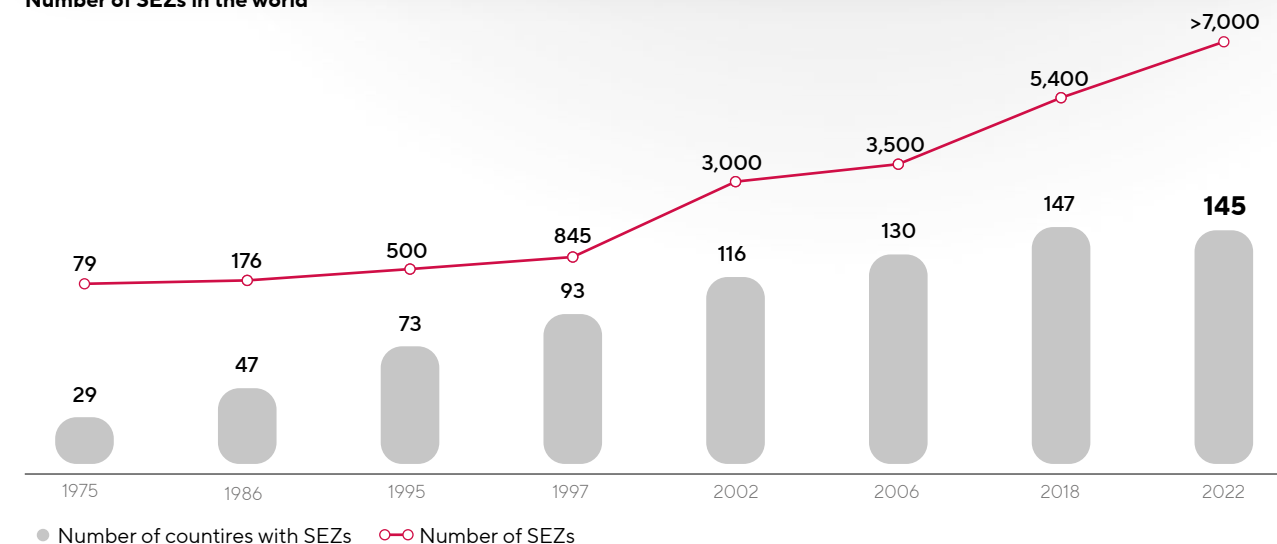
### Reduction of bureaucratic burden

SEZs expedite the taxation process, streamline the process of obtaining permits, establish electronic platforms for business registration, and guarantee transparency in communications with government authorities

### Industry specialization

SEZs cater to the needs of certain sectors by providing specialized infrastructure, tax incentives and conditions tailored to the needs of areas such as biotechnology, pharmaceuticals, green energy or high technology

Number of SEZs in the world<sup>2</sup>



<sup>2</sup> UNCTAD estimates: data until 2018, data for 2022.



⌘ In 2021, Technopolis Moscow SEZ was included in the list of the international award – Global Free Zones of the Year of the fDi Intelligence

**8 out of 10**

nominees of fDi Intelligence Global Free Zones of the Year 2024 award – SEZs in BRICS countries

SEZs are widespread around the world, but most are concentrated in a few countries. About half of the world's SEZs are in China, and there are also a significant number of SEZs in India, the USA and the Philippines. Economic activity in SEZs is also uneven, with a few large SEZs attracting significant investment and generating most exports, while many smaller zones remain inactive.

BRICS countries view SEZs as a strategic tool for modernizing the economy, strengthening industrial potential and integrating into global supply chains. The expansion of SEZs in these countries is fueled by the aspiration to diversify the economy, attract overseas direct investment and create new growth points outside the conventional centers of business activity. In today's context, the SEZs in BRICS countries are advancing to serve not only as export-centric areas but also as multifunctional clusters that integrate production, logistics, scientific and technological progress, and business services.

### International SEZ Association: a new stage of BRICS cooperation

In 2024, Russia initiated the creation of the International Association of SEZs of the BRICS countries. Developed by the Association of Clusters, Technoparks and SEZs of Russia together with the Ministry of Economic Development of Russia, this initiative is aimed at uniting and growing special and free economic zones in order to increase their efficiency and assist in business localization. A framework agreement on cooperation was signed as part of the initiative. The II International SEZ Forum in Dubna marked a crucial step towards bolstering international ties between SEZs across different countries, as participants engaged in discussions on pressing SEZ development topics, exchanged insights, and signed multiple cooperation agreements. Currently, there are about 3,000 SEZs in the BRICS countries, which is 40% of the global count. This creates significant potential for deepening engagement, enhancing trade and industrial cooperation.



## SEZs in Russia<sup>1</sup>

**49 years**

length of life of SEZs created in Russia

**53 SEZs**

running in 44 regions of Russia in 2024

**1,324 residents**

of Russian SEZs in 2024

Special economic zones play a vital role in the economic development of many countries, and Russia is no exception. The Federal Law on Special Economic Zones in the Russian Federation adopted in 2005 became the basis for the development of domestic SEZs. Thus, SEZs have existed in Russia for more than 19 years and in recent years have demonstrated particularly high efficiency results.

### Svyatoslav Sorokin

Deputy Minister of  
Economic Development of Russia



“ Special economic zones continue to be a highly effective tool of state support for investors. In 2024, project investments of residents exceeded RUB 1.2 trillion, which is twice as much as a year earlier. This resulted in the creation of over 25,000 new jobs, up 40% year-on-year. These figures demonstrate the success of businesses operating within SEZ frameworks, which benefit from tax and customs preferences, pre-built infrastructure, administrative assistance, and reduced costs of connection to utilities. These factors make SEZs growth points and boost its attractiveness for long-term investments.”

### Functions of SEZs in the economy

#### Attracting investment

SEZs provide incentives for resident companies, which raises the financial attractiveness of regions and industries

#### Promoting the regional infrastructure

The SEZs allow for the upgrade of transport, energy and utility systems, which contributes to improving the business climate and the life of the population

#### Stimulating innovative and high-tech production

SEZs support the development of new technologies and scientific research, thus driving up the production efficiency

#### Creating jobs

The opening of new enterprises in the SEZs generates employment opportunities for the local population, reduces unemployment and improves the social climate

#### Strengthening export potential

SEZs support export-oriented enterprises, contributing to the growth of foreign trade and consolidating the country's position in international markets

<sup>1</sup> Source: [Report on findings from the operation of special economic zones in 2024 and since their inception.](#)



## SEZ performance results in Russia cumulatively as of year-end 2024<sup>1</sup>

**108,700**  
jobs created

**4.1 RUB trillion**  
resident revenue

**2.7 RUB trillion**  
volume of private investment by residents

**545.9 RUB billion**  
taxes, customs duties and insurance premiums paid by residents

**192.3 RUB billion**  
exemptions on taxes, customs duties and insurance premiums received

## Economic effect of SEZs in Russia cumulated as of September 30, 2024<sup>2</sup>

**526 RUB billion** state revenues<sup>3</sup> **-** **466 RUB billion** state support costs (infrastructure and benefits) **=** **60 RUB billion** net budgetary income

## Contribution of SEZs to Russia's GDP in 2023

**1.2 RUB trillion**  
48% – contribution of technology and innovation SEZ



## Market Overview

1 **2** 3 4 5 6 7 8 9



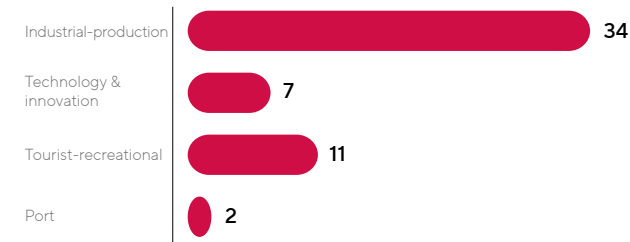
SEZs in Russia have faced a number of challenges in recent years, such as infrastructure problems, shortage of qualified personnel and high logistics costs. Sanctions and changes in global trade chains have restricted access to foreign markets and technologies, creating additional challenges for residents. However, there are also positive trends, particularly pertaining to the simplification of administrative procedures. In 2024, the Russian Ministry of Economic Development introduced a number of innovations aimed at reducing bureaucratic barriers and speeding up SEZ establishment and management processes. Moreover, a new form of passport and financial model of residents' investment projects was approved, which significantly streamlines the application procedures.

✂ Technopolis Moscow SEZ belongs to the technology and innovation type

## Features of technology and innovation SEZs in Russia

- Area does not exceed 6 km<sup>2</sup>.
- No housing facilities shall be permitted.
- Both a commercial organization and an individual entrepreneur can be recognized as a resident.
- Permitted type of resident's activity: industrial-production, technology and innovation or logistics.

## Types of SEZs in Russia



<sup>1</sup> Report on findings from the operation of special economic zones in 2024 and since their inception by the Ministry of Economic Development of Russia.

<sup>2</sup> Source: Special Economic Zones. Presentation of the Department of Regional Development of the Ministry of Economic Development of Russia.

<sup>3</sup> Excluding VAT reimbursement of the Ust-Luga SEZ.



# ADVANTAGES OF TECHNOPOLIS MOSCOW SEZ

In 2023, Technopolis Moscow SEZ was recognized as the leader among Russian SEZs of technology and innovation type in terms of performance, which amounted to 100%. The performance index is calculated annually by the Ministry of Economic Development of Russia and includes such factors as the efficiency of residents' activities, profitability of budget investments in infrastructure creation, efficiency of the management company, efficiency of planning and contribution to the achievement of Russia's national goals.

The capital city's SEZ continues to maintain its dominant position in terms of the number of jobs created, including jobs organized by residents who are small and medium-sized enterprises. It also shows a positive trend in terms of the volume of investments made by residents, which contributes to the growth of production and development of innovations.

Furthermore, the SEZ has been consistently meeting the targets for most key indicators, confirming its efficiency and ability to adapt to changes in the external environment.

Technopolis Moscow SEZ has a number of competitive advantages that make it particularly appealing for residents and tenants. Location in the capital provides convenient access to major markets and critical government and scientific centers, which facilitates business development and fosters networking opportunities. Proximity to leading universities and research institutes creates opportunities to attract highly qualified specialists. Active development of industry associations and well-established relations with international partners open up prospects for sharing experience and expanding presence in the foreign market.

The capital city's SEZ continues its rapid development, promptly responding to contemporary challenges and relying on key global and national trends. This approach ensures the sustainability and competitiveness of SEZs.

**Gennady Degtev**

CEO of Technopolis Moscow SEZ



“ Particular emphasis is placed on fostering a supportive business climate within the Special Economic Zone of the capital. To this end, new infrastructure is being developed, transport accessibility is being enhanced, and a comprehensive range of services is being offered, encompassing everything from personal accounts for residents to consultancy and marketing assistance. The 'Made in SEZ' brand is used to promote products. However, in light of the shortage of skilled personnel, investors have expressed a specific need for assistance in securing personnel for their operations. Since 2022, the TechnoWork and TechnoInternship projects have been operating within the SEZ of Moscow, providing companies with the opportunity to recruit staff without incurring any costs. Consequently, during this period, over 1,000 students from Moscow's technical colleges and universities have completed internships in the innovative operations of the SEZ.”

## Ways of Technopolis Moscow SEZ's adapting to global and national trends

### National

#### Shortage of qualified personnel

The SEZ runs the TechnoWork and TechnoInternship programs and cooperates with universities and colleges in the area of staff training

#### Import substitution

Residents manufacture products that replace imports in strategically important sectors such as microelectronics, medicine and pharmaceuticals

#### Limited access to foreign markets

SEZ helps residents to advance to international markets through participation in exhibitions, meetings with foreign partners and free customs zone regime

### Global

#### Sustainable development

The SEZ put a sustainable development strategy in place with a focus on low-carbon technologies and environmental practices, including separate waste collection

#### Digitalization and use of advanced technologies

The SEZ interacts with residents in one-stop-shop mode

#### Sectoral specialization of the SEZ

The SEZ forms clusters of companies in key sectoral areas, strengthening cooperation between residents

#### Changes in the supply chain

The SEZ acts as the most convenient site for localization of production process with accessible infrastructure and tax incentives

#### Reduction of SEZ's bureaucratic burden

The SEZ provides methodological support in obtaining resident status



**34.1** RUB billion

payments to budgets

**17** new residents

**70.8** RUB billion

investments

#3

# OVERVIEW OF RESULTS





# NEW RESIDENTS

Technopolis Moscow SEZ features over 220 high-tech companies (118 of them have the resident status). Many residents are recognized leaders in their sectors, setting the vector of high-tech development. Their experience becomes a reference point for new participants.

New residents are always a positive sign in SEZ development, as they bring innovations, boost investments and create new jobs, which contributes to sustainable economic growth of the territory. In 2024, 17 enterprises received the status of a resident of Technopolis Moscow SEZ.

## New residents of SEZ Technopolis Moscow

### Energy-efficient technologies



Pechatniki



Integrator of Rosatom State Corporation in the field of Energy Storage Systems



Manufacturer of electric batteries and accumulators

### Aviation technologies



Rudnevo



Manufacturer of wing assembly parts for MC-21 aircraft



Manufacturer of UAVs and control equipment



#### Avra

Manufacturer of electric motors for UAVs

#### View Lab

Manufacturer of optical equipment for UAVs

#### Digital Lab

Manufacturer of electronics, single-board computers and peripherals for copter and airplane-type UAVs

#### Paseka

Manufacturer of lithium-ion rechargeable batteries for UAVs

17

new residents

### Aerospace



Pechatniki



Manufacturer of satellite communication elements

### Building technologies



Tolstopaltsevo



Manufacturer of reinforced concrete modules for house construction

### Microelectronics



Pechatniki, Mikron



Manufacturer of innovative self-service equipment



Manufacturer of electronic component base (ECB) for power electronics

### Medical technologies



Alabushevo



Manufacturer of medical devices based on the use of X-ray, alpha, beta and gamma radiation



A subsidiary of Rosatom's fuel company TVEL, a manufacturer of titanium implants



Manufacturer of titanium implants

### Pharmaceuticals



Alabushevo



Manufacturer of drugs for the treatment of orphan, genetic and oncologic diseases



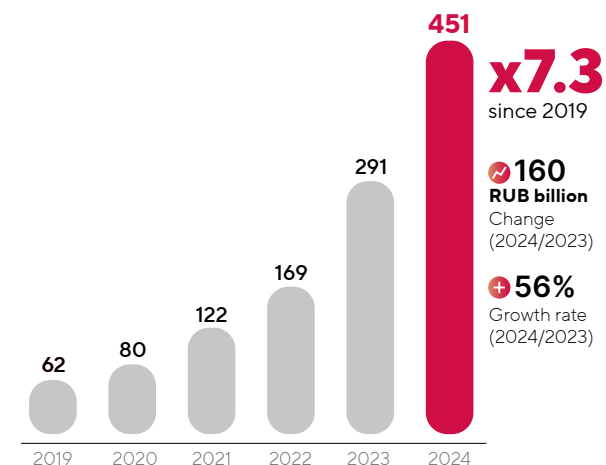
# PRODUCTION FIGURES

In 2024, SEZ-based companies produced products worth RUB 160 billion, up 31% year-on-year. This growth was a result of the active use of contemporary technologies. Enterprises are adopting artificial intelligence, industrial robots and automated lines to significantly improve efficiency, reduce costs and speed up production processes. Innovative solutions are becoming an integral part of development, turning SEZs into centers of technological progress.

In the reporting year, 19 SEZ residents completed the pilot stage of the national project on Labor Productivity. The companies engaged experts to conduct in-depth diagnostics of their processes, uncovered bottlenecks and applied effective solutions based on cutting-edge technology and lean manufacturing strategies.

Taking part in the national project not only elevated the economic performance of the residents, particularly by cutting costs and boosting production, but also resulted in the creation of a crucial intangible resource, namely new competencies in management and production. Such an approach lays down a strong groundwork for ongoing development and grants companies a lasting competitive benefit.

**Total volume of products produced by residents cumulatively over the lifetime of the SEZ,**  
RUB billion



## Results of SEZ residents in the Labor Productivity national project

**60.5%**

increase in average output

**23.8%**

decrease in work in progress

**33.7%**

reduction in runtime of work processes

**625 RUB million**

total economic effect

# IMPORT SUBSTITUTION

**235.8 RUB billion**

investments in import-substitution projects

**15 offset agreements**

concluded by residents of Technopolis Moscow SEZ with the Moscow City Government

The imposition of sanctions acted as a potent driver for the rapid growth of the capital city's special economic zone. Limited access to foreign goods, rising costs and increased risks from external dependence forced the economy to tap more into domestic resources. This stimulated the active growth of domestic production and the launch of new businesses within the SEZ, which are instrumental in enhancing the country's technological sovereignty.

A crucial element of success was the fostering of technological collaboration among companies. Placing manufacturing operations in one location not only lowers logistics costs but also streamlines the supply chain, enhances the degree of product localization, and facilitates the implementation of co-innovations. This makes Technopolis Moscow SEZ a compelling platform for swift and effective establishment of industrial clusters.

The partnership between the public and private sectors has emerged as a crucial strategy for fostering import substitution. Offset agreements have demonstrated their exceptional efficacy: they enable businesses to upgrade their manufacturing processes and secure a steady demand for their products. For customers, this partnership ensures a stable supply of domestic goods that meet quality and timing requirements.

Today, Technopolis Moscow SEZ produces dozens of products that were previously purchased abroad. These are microelectronic products, telecommunications equipment, medical equipment, cosmetics, medical products, pharmaceuticals, high-tech commercial and industrial equipment, software, and radio electronics.





# EXPORT ACTIVITIES OF RESIDENTS

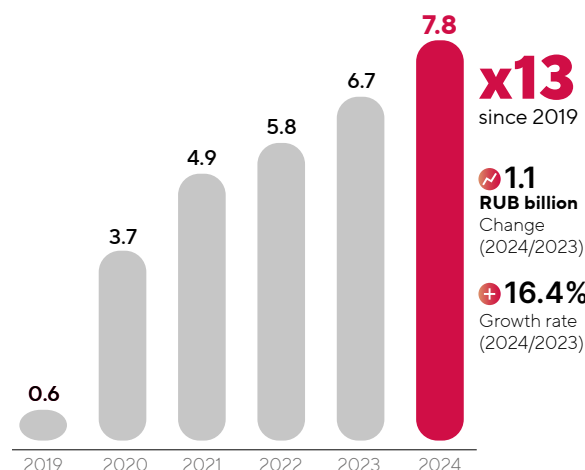
**9** customs control zones  
opened in the SEZ

**>30** foreign delegations  
visited the SEZ

The free customs zone regime is one of the key advantages for residents of Technopolis Moscow SEZ in organizing export supplies. This regime allows for a substantial decrease in customs and VAT expenses, which in turn provides additional funds for the expansion and upgrade of manufacturing facilities. In 2024, nine new customs control zones were established in the SEZ, with a total of 23 customs zones in operation.

The capital city's SEZ is actively bolstering international connections by showcasing local products at international exhibitions and facilitating meetings with foreign visitors. In 2024, more than 30 delegations from various countries, including China, India, Iran, and Saudi Arabia, visited the SEZs and resident enterprises. These visits pave the way for fresh prospects in the realm of commercial and economic interactions with our allies, thereby bolstering the standing of Russian enterprises on the global stage.

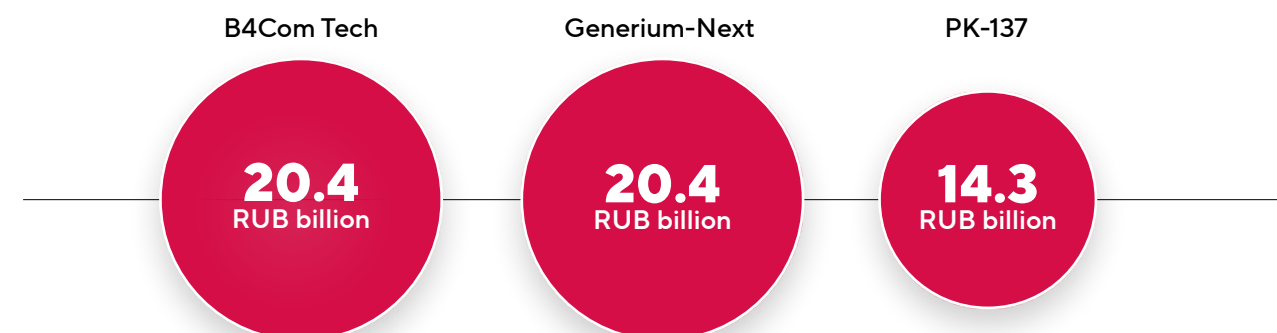
**Volume of residents' proceeds from exports as a cumulative total throughout the existence of the SEZ, RUB billion**



# FINANCIAL PERFORMANCE OF RESIDENTS

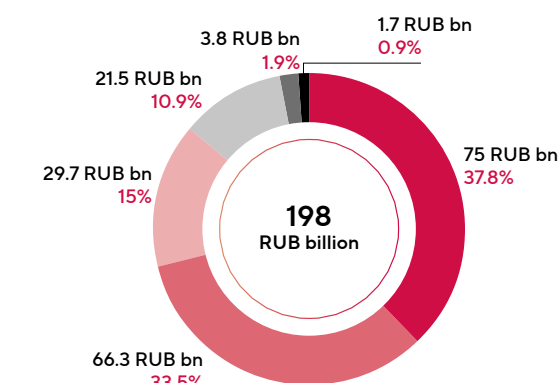
## Revenue

**top-3**  
SEZ residents by revenue

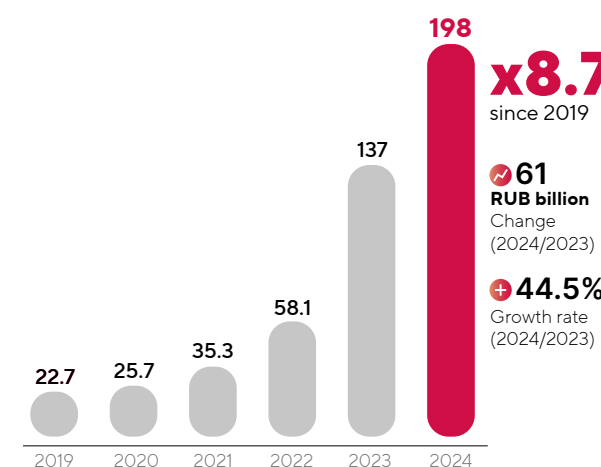


In 2024, SEZ residents received RUB 198 billion in revenue, up 44.6% year-on-year. The largest contributors were microelectronics companies, their revenue amounted to RUB 75 billion. The rise in revenue for microelectronics companies is attributed to the widespread replacement of foreign telecommunications devices with locally produced equipment manufactured in Moscow.

**Revenue structure of residents by sector**



**Annual revenue of SEZ residents, RUB billion**

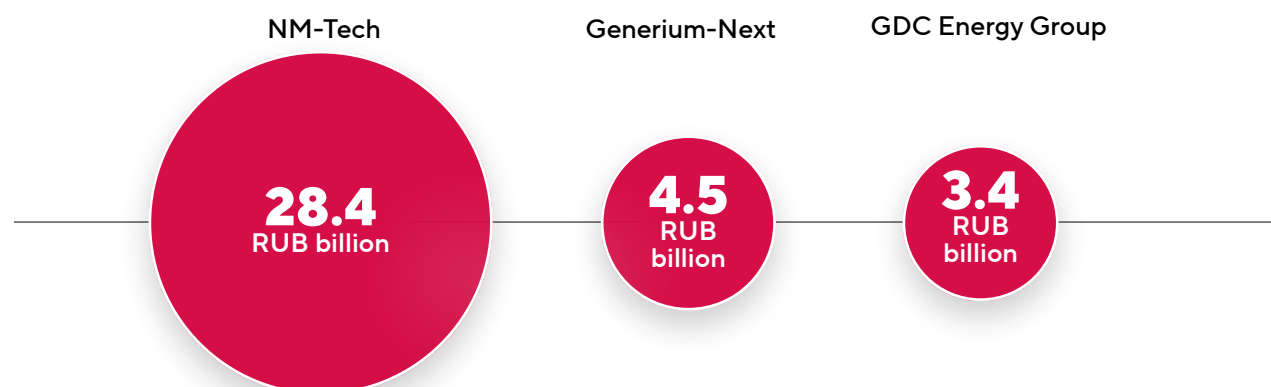


- Microelectronics, optics, robotics and industrial automation
- Medical technologies and pharmaceuticals
- Information and communication technologies
- High-tech production and energy-efficient technologies
- Advanced materials and nanotechnology
- Energy efficient technologies

## Investments

### top-3

SEZ residents by investment



In 2024, investments of residents that localized their operations at the SEZ territory grew by 42.9% compared to 2023 and amounted to RUB 70.8 billion. Since the establishment of the SEZ, residents have invested a total of RUB 235.8 billion. This growth was facilitated by the presence of advanced infrastructure, easy transportation, and ample

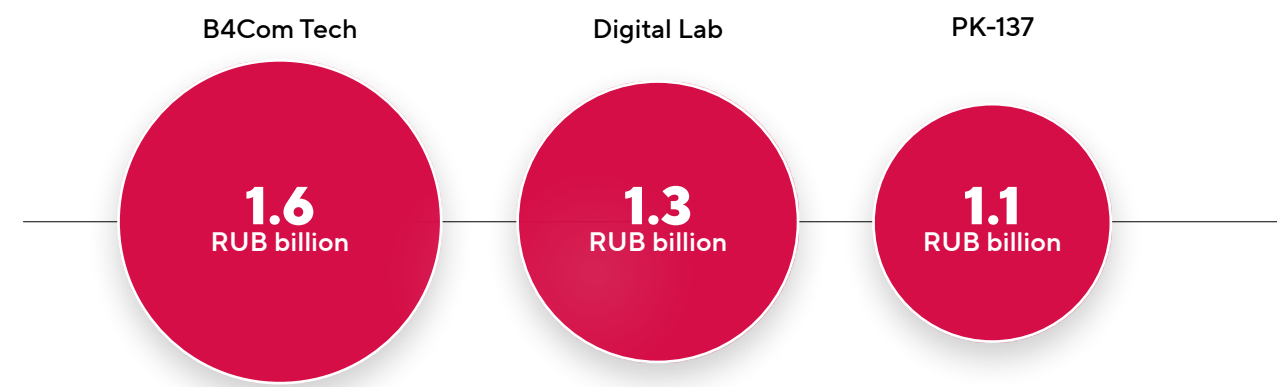
opportunities for industrial collaboration. A crucial aspect is the appealing array of tax incentives, which can substantially decrease expenses and enhance the profitability of projects. These factors collectively contribute to minimizing investment risks and boosting profitability, making SEZs an attractive option for businesses.



## Payments to budgets

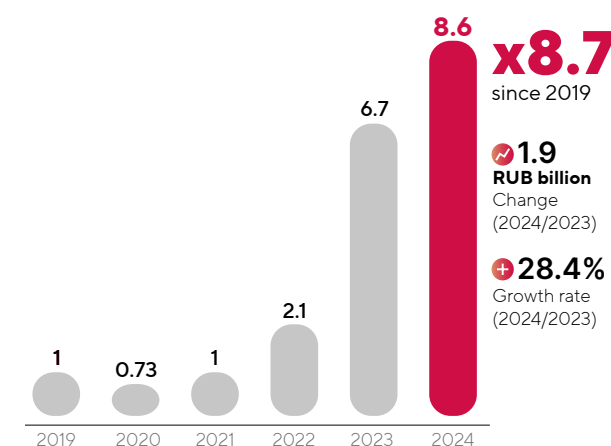
### top-3

SEZ residents by volume of payments to budgets

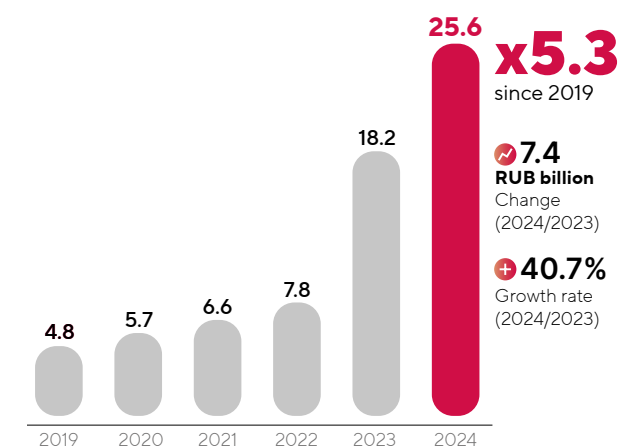


In 2024, SEZ residents received more than RUB 8.6 billion in benefits, including tax incentives, benefits on insurance premiums and customs payments. Simultaneously, the aggregate sum of payments made by residents to budgets of all tiers and off-budget funds reached RUB 25.6 billion or RUB 76.6 billion over the entire existence of the Moscow SEZ. This underscores the efficacy of the incentives offered – by alleviating the burden on businesses, they foster the rise in revenue and, consequently, tax inflows. This balance stimulates economic development and strengthens the partnership between government and business.

**Total volume of preferences and benefits used by SEZ residents,**  
RUB billion



**Total payments by residents to federal, regional and local budgets and extra-budgetary funds,** RUB billion





# EVENTS OF THE YEAR

Technopolis Moscow SEZ is a vibrant hub where innovative concepts emerge daily, technological advancements are forged, and business relationships are solidified. Here, each day is brimming with fresh encounters, concepts, and initiatives – the business world operates at its own rhythm, fostering a conducive atmosphere for growth, collaboration, and knowledge sharing. The SEZ regularly hosts events of various formats – from business sessions and industry discussions to festivals, exhibitions, sports and leisure activities.

For professionals, it is a platform for sharing experience and finding partners. For young people – a chance to see how modern high-tech enterprises work. For potential investors and residents – an open door to a community of like-minded people and opportunities. Meanwhile, the SEZ not only shapes the agenda but also actively engages in pivotal exhibitions and conferences, welcoming delegations from both Russian regions and foreign nations. The capital city's SEZ, with its diverse range of formats and welcoming approach to dialog, is a true magnet for those who aspire to be at the forefront of Moscow's technological advancements.

## DMITRY SIDOROVICH

Ruslet CEO



The company has been a part of the SEZ for a considerable period. It is gratifying to observe the growth in the variety of services provided. The program is ever-expanding and is not limited to business only. Patriotic, athletic, and educational activities are gaining more relevance. The SEZ is gradually evolving into a city within a city, offering not only a place to work but also a space for leisure, socializing, and making new connections with like-minded individuals.

The MC-organized events have enabled us to initiate collaboration with the Polytechnic Museum, acquire new manufacturing equipment from a SEZ resident, and secure a partner for a sophisticated production process with another SEZ resident.”



## 2024 outcomes for Technopolis Moscow SEZ



### New opportunities for young professionals

Vladimir Putin inaugurated the practical training platform of Moscow colleges in the Rudnevo industrial park – the first innovative educational space for college students to master their professional skills.



### Enhancing cooperation

During the St.Petersburg International Economic Forum (SPIEF), agreements on the construction of new plants were signed, residents held meetings, showcased their products and concluded cooperation agreements.

The residents talked about their activities and presented their products at such exhibitions as Innoprom, Goszakaz (State Order), Army, Territory of the Future. Moscow 2030, as well as at the exhibition of special economic zones in the State Duma.

Furthermore, the developments of SEZ participants were showcased at the International Chinese exhibition, Import Expo 2024.





### Hospitality: meetings of delegations

For Technopolis Moscow SEZ, international delegations visiting the site serve as a crucial means for fostering business communication and collaboration. The interest shown by foreign partners underscores the significance of the developments made by the residents and the demand for their products. These meetings facilitate the establishment of business relationships, the expansion of export prospects, and the promotion of Russian technologies on the global stage.



### Active life in the city

Companies in the SEZ are actively participating in the cultural, sports, and educational activities of the capital. For the first time, a group of residents joined the cycling and motorcycle festivals in Moscow, with around 20 corporate teams competing in a mini-football tournament.

In winter, a free skating rink was opened at the Pechatniki site for the first time, which was visited by more than 24,000 people during the season.

The TechnoSubbotniks (community cleanup) created a warm environment for communication and experience sharing, bringing together over 70 companies.



### TechnoVacation

About 200 children of employees of SEZ companies spent summer and autumn vacations at the SEZ family center. The program included excursions to production facilities, creative master classes, IT-intensives and active games.

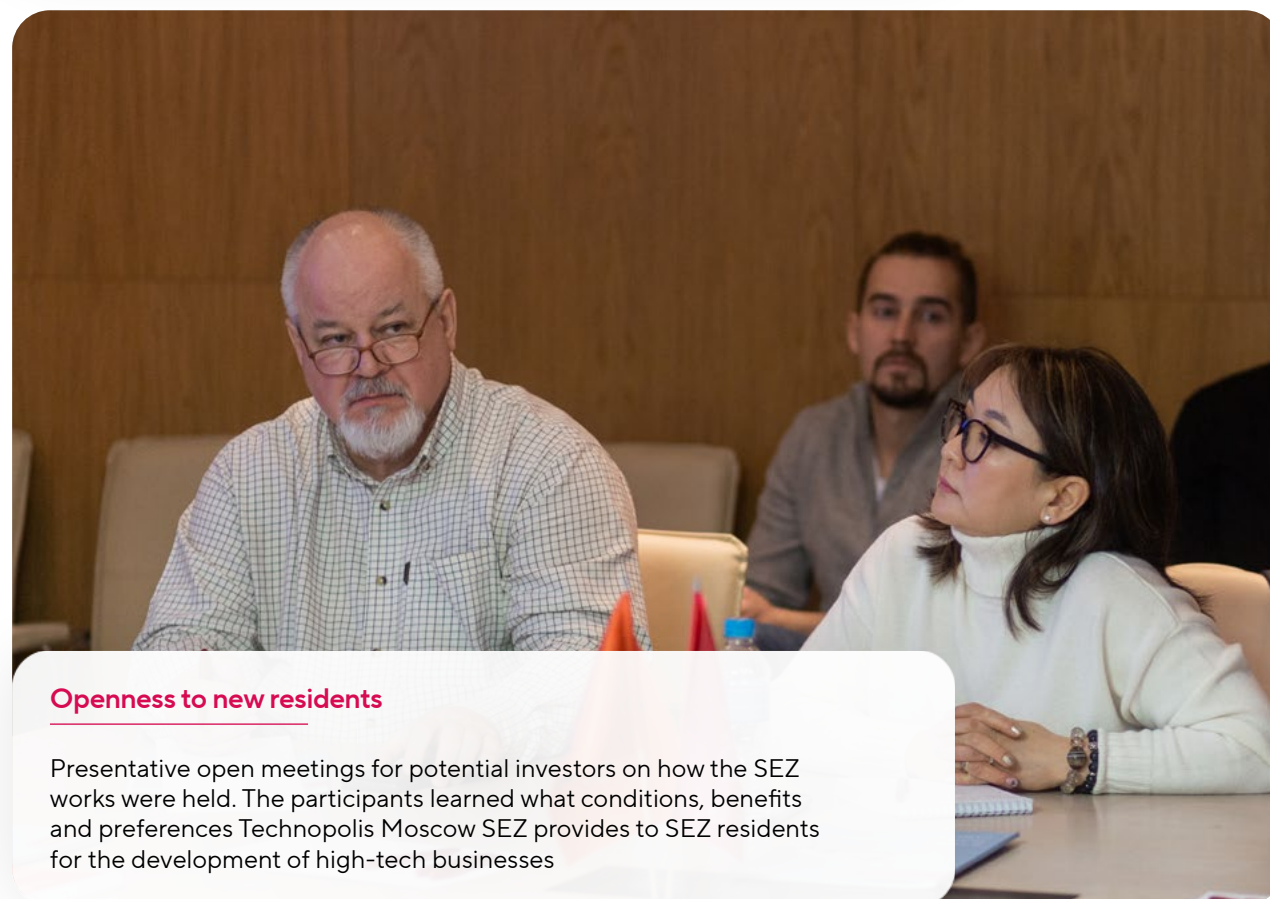




### Developing professional communities

Technopolis Moscow SEZ remains a platform for professional dialog and exchange of experience. It hosts meetings of HR, PR communities, as well as sales leaders club and lawyers club.

The participants of the TechnoClub project discussed pressing issues of the development of modern industry. In addition, as part of the regular TechnoEnvironment format, residents met with the management of the management company to discuss key issues of work and interaction within the SEZ.



### Openness to new residents

Presentative open meetings for potential investors on how the SEZ works were held. The participants learned what conditions, benefits and preferences Technopolis Moscow SEZ provides to SEZ residents for the development of high-tech businesses

# INFORMATION ACTIVITY OF THE SEZ

One of the key advantages of Technopolis Moscow SEZ is high information activity. The website of the SEZ, the blog of Moscow Mayor Sergey Sobyenin, and social media platforms all feature a comprehensive coverage of all significant events

and accomplishments of the residents. Such systematic communication helps to increase the SEZ's recognizability, attract new residents, investors and business partners, and strengthen the brands of resident companies.

### Indicators of SEZ social media activity in 2024

**>31,000**

subscribers – the general audience on social networks

**>35,000**

publication of media reports





# TECHNOTOURISM

# TECHNOWORK

**>100**  
tours

on the territory of SEZ enterprises

**>50**  
engineering classes

visited enterprises of Technopolis Moscow SEZ

**3,500**  
tourists

visited the SEZ

**7**  
new routes

worked out

In 2024, the TechnoTourism project, which encompasses guided tours to the facilities of Technopolis Moscow SEZ, attracted approximately 3,500 participants, up 14% year-on-year. The project has been running since 2020 and has attracted over 10,000 participants in five years. The popularity of tours is persisting among both Muscovites and visitors to the capital city. In 2024, residents of such cities as St. Petersburg, Perm, Yekaterinburg, Ulyanovsk, Norilsk, Chita, Vladivostok, Khanty-Mansiysk and other parts of Russia joined the project. The tours are also actively visited by representatives of friendly countries, such as India, Iran and China, which emphasizes the growing interest in Russian innovative enterprises.

The TechnoTourism project is a crucial component in helping young people navigate their career paths. It provides them with the chance to witness

the cutting-edge technologies and operations of high-tech companies. In 2024, tours engaged over 2,700 high school students, up 10% year-on-year. This underscores the enthusiasm among young individuals for pursuing careers in cutting-edge and technology-driven sectors, providing them with a deeper insight into the operations of the companies and the prospects for professional advancement they present.

In addition, TechnoTourism promotes cooperation between enterprises. During these tours, representatives from SEZ companies can share their expertise, explore potential collaborations, and discuss joint initiatives. To achieve this, cross-business tours are frequently arranged, allowing companies from one site to visit production sites in another, which facilitates personal connections with colleagues and their technologies.



**>60**  
companies

participate in the TechnoWork and TechnoInternship projects

**>1,200**  
CVs

received from candidates

**>500**  
vacancies

posted by companies on the SEZ website

**>750**  
interns

completed internships at SEZ enterprises

As the number of high-tech businesses in Technopolis Moscow SEZ rises, the demand for skilled workforce is growing. The TechnoWork project is in place to effectively recruit personnel and draw in young talent, serving as a platform that connects residents with job seekers. It assists companies in swiftly locating candidates with the necessary qualifications, while also helping individuals to pursue careers in cutting-edge technology.

SEZ resident companies often face difficulties in finding qualified specialists. To assist in resolving this issue and alleviate the operational strain on businesses, the SEZ implements unique staffing initiatives – TechnoWork and TechnoInternship.

Within the TechnoWork project, each resident company can freely advertise job openings on the SEZ website.

The TechnoInternship project brings together students and employers, providing students with a chance to gain hands-on experience, while companies can find highly motivated young professionals. This is an excellent tool for cultivating a talent pool: participants engage in hands-on training at actual manufacturing sites, honing the essential skills required for thriving in the realm of high-tech.





**In 2024,**  
Technopolis Moscow SEZ  
features four new sites.

#4  
**SEZ  
SITES**





## ALABUSHEVO

**57**  
enterprises,  
34 of which are  
residents

**157** ha  
area

**>4,900**  
jobs

**310,000** m<sup>2</sup>  
area



### Vasily Ignatiev

Chief Executive Officer of R-Opra



One of the key advantages of Technopolis Moscow SEZ is the availability of modern infrastructure adapted to the needs of high-tech industries.

Logistical accessibility, convenient transportation options, a well-developed engineering system, and the ability to adapt production space to accommodate expanding pharmaceutical lines ensure the smooth running of our manufacturing processes. This infrastructure is critical to meeting all pharma quality requirements”.

### Location

- 5 km to the Leningrad highway
- 25 km to the Moscow Ring Road
- 20 km to the Central Ring Road
- Federal routes M-10, M-11, R-111 (Pyatnitskoe highway)
- 23 km to Sheremetyevo International Airport
- 3.5 km to Kryukovo freight and passenger railway station
- 100 m to Alabushevo passenger train station
- 25 m to public transport stops

## Results

In the past 12 months, the Alabushevo site has been supplemented with state-of-the-art structures designed for high-tech manufacturing operations.

- The first stage of Capital Group’s Alabushevo Capital Technopark – three buildings with a total area of 53,600 m<sup>2</sup> with flexible layout and possibility to install additional equipment – was commissioned. It will house companies from the fields of microelectronics, pharmaceuticals and additive technologies.
- The construction of a 7,800 m<sup>2</sup> automobile electronics manufacturing plant of DY Technologies was completed.

- A production complex with a research laboratory with an area of 11,200 m<sup>2</sup> of Elta, a manufacturer of domestic glucometers, was opened.

A range of landscaping works was carried out. About 11,000 m<sup>2</sup> of asphalt concrete pavement, 2,500 lin.m of curbstone and about 1,000 m<sup>2</sup> of paving slabs were repaired. Checkpoints 1, 2, 3 were refurbished. 5,000 green plants were planted. Smoking pavilions were installed.

The soccer field was opened for training and competitions.

## Development prospects

New industrial facilities are planned to open in 2025:

- Production of photonic integrated circuits (PICs) with an area of 26,700 m<sup>2</sup>
- Two buildings and an office complex as part of the second stage of construction of the Alabushevo Capital Technopark with a total area of 57,000 m<sup>2</sup>
- New buildings of seven residents with a total area of 66,000 m<sup>2</sup> for the production of medicines, inspection equipment, carbide saws, etc.

Alabushevo will also open a sports and leisure complex with an area of 17,000 m<sup>2</sup>, including two ice fields, tennis courts, training halls, playgrounds for children and other facilities for sports and recreation. The center will be able to accommodate up to 2,000 people per day. In the future, additional social infrastructure facilities will be constructed. Moreover, the possibility of building a multifunctional complex for work and recreation is being explored.



### Anatoly Mosman

Chief Executive Officer of Velpharm-M



We are waiting for the opening of a sports and leisure complex at the Alabushevo site. The management of Velpharm-M is confident that this social infrastructure project will appeal to many employees of SEZ companies and will play a crucial role in promoting healthy living and enhancing productivity.”

### Until 2030:

**+600**  
**900,000** m<sup>2</sup>  
area

**+67.3**  
**150** RUB billion  
investments

**+33**  
**90** enterprises

**+6.1**  
**11,000**  
jobs



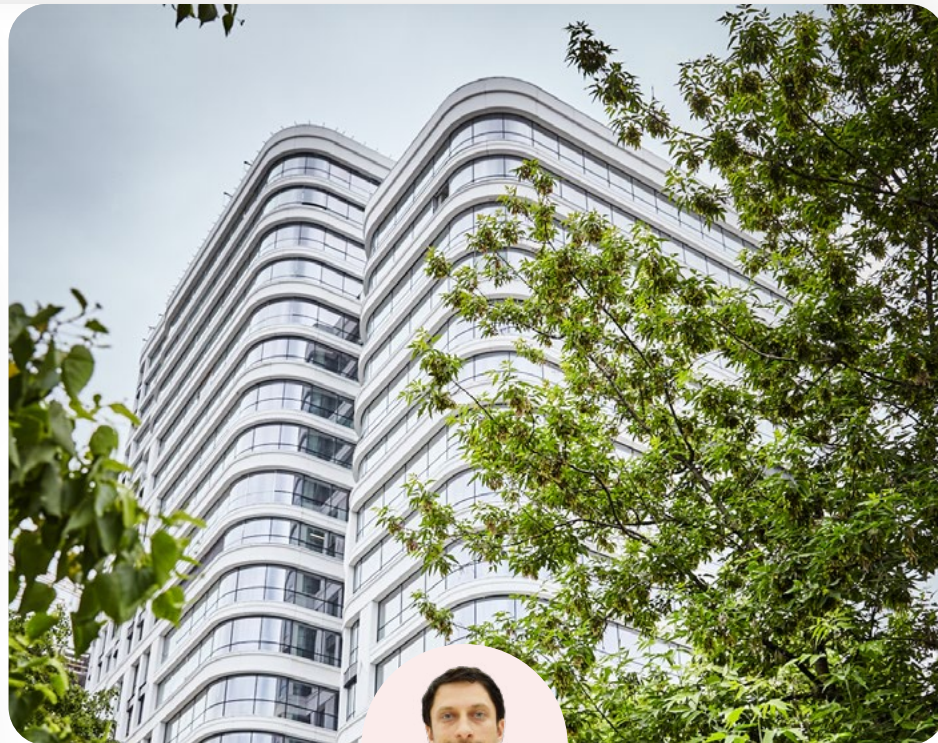
## PECHATNIKI

**125** enterprises,  
55 of which are residents

**37.5** ha  
area

**>7,800**  
jobs

**496,000** m<sup>2</sup>  
area



### Mikhail Stolyarov

Chief Executive Officer  
of the Nanotechnology Center of Composites



It was important for us to have the opportunity to open a large industrial production facility in a protected area within the Moscow Ring Road with convenient transportation options. Thus, it is the availability of the necessary infrastructure that becomes a determining factor in choosing a production site.

Today, Technopolis Moscow SEZ serves as a vivid example of the government's strategy to entice investments in the growth of the capital region's industrial capabilities. In recent times, the Pechatniki site has emerged as a highly sought-after location for industrial operations, leading to a scarcity of available space. I am aware of and support the plans to develop the Pechatniki site, but even now, numerous residents, including NCC, face a pressing issue of insufficient production capacity."

### Location

- 15 minutes by car to the center of Moscow
- 5 minutes on foot to the railway station, metro and Tekstilshchiki MCD
- 2 minutes by car to the Third Transport Ring Road
- 1 minute by car to Volgogradsky Prospekt and Lyublinskaya Street

⌘ The Nanotechnology Center for Composites, along with other residents of the SEZ, is in need of expanding its operations. That is why new facilities are being actively built on the sites of the capital city's SEZ. When completed, these projects will allow residents, including the NCC, to expand production and develop their business in comfortable and modern conditions

## Results

In 2024, the construction at the Pechatniki site was finished, and a 34,100 m<sup>2</sup> industrial facility was officially opened for operation.

A large-scale improvement of the territory was carried out, including the creation of a sports and leisure zone, the planting of 150 trees and shrubs, and the establishment of 2,300 m<sup>2</sup> of grass lawns. 12,400 m<sup>2</sup> of asphalt concrete pavement, 11,500 m<sup>2</sup> of roofs and 30,000 m<sup>2</sup> of floors in production buildings were repaired.

A public skating rink was opened for the first time, which was visited by over 24,000 people.



### Andrey Zholobov

Chief Executive Officer  
of SAGA Technologies



At this stage, the main advantage is the significant media coverage of our company, coupled with the convenience of the workshop location in the Pechatniki district, making it easily accessible for employees. The presence of the necessary resources, manufacturing facilities, and the ease of transportation — all these factors are crucial for our company's success and contribute to its growth and expansion."

## Development prospects

In 2024, the initiative to transform Moscow's industrial areas into a new business hub, South Port — Tekstilshchiki, was initiated. The Moscow City Government plans to build the South Port metro station, develop the road network, build housing complexes and create the necessary social infrastructure, thereby enhancing the appeal of the Pechatniki site for businesses operating in the SEZ and their staff.

In 2025, two office and laboratory buildings with a total area of 125,000 m<sup>2</sup> are planned to be opened. Part of the area will be occupied

by the offices and R&D center of Transmashholding and the center for training in demanded professions. The remaining area will be available for current and prospective residents the SEZ. Later, a pedestrian gallery with cafes, stores and access to parking will appear next to the new buildings. Another pedestrian zone will open between the buildings of Technopolis Moscow SEZ and the Moskvich plant.

In the future, it is also planned to build an industrial technopark, an electric vehicle manufacturing and logistics complex and an industrial complex.

### Until 2030:

+986

**1,482,000** m<sup>2</sup>  
area

×80.4

**140** RUB billion  
investments

+75

**200** enterprises

×17.2

**25,000**  
jobs



## RUDNEVO

**29**  
enterprises,  
13 of which are residents

**53** ha  
area

**>3,300**  
jobs

**>340,000** m<sup>2</sup>  
area



### Location

- 5 km from the Moscow Ring Road
- Nekrasovka and Luhmanovskaya metro stations
- Federal routes M-5, M-7, M-12
- 44 km to Domodedovo airport
- 22 km to Zhukovsky airport

### Artem Zhilonov

Chief Executive Officer  
of Banking and Financial Systems



The status of a SEZ resident confers substantial tax benefits. The Rudnevo site established the required infrastructure, including cutting-edge manufacturing facilities and a landscaped area. In addition, I would like to note the convenient transportation options. It was of paramount significance for us to establish the most comfortable working environment for our employees."

## Results

In 2024, an innovative educational facility was inaugurated by Vladimir Putin, serving as a training hub for Moscow's colleges, where over 3,000 students will participate in hands-on training each year, tackling real-world production challenges.

New modern buildings were built and put into operation in Rudnevo in 2024:

- Production complex with an area of 48,000 m<sup>2</sup>, where wing assemblies for MC-21 aircraft will be manufactured
- Public business center with an area of 60,200 m<sup>2</sup> with offices, laboratories, light manufacturing and social infrastructure

The Rudnevo-1 territory (the first or the main stage of the park) underwent comprehensive improvement: 1,700 trees and 3,300 shrubs were planted, over 57,000 m<sup>2</sup> of rolled lawn was laid, two smoking pavilions, flagpoles, small architectural forms were installed and recreation areas for personnel were organized. There are two guest parking lots on the adjacent territory.

🏆 In 2024, the Rudnevo Industrial Park was awarded a special prize in the Best Construction Project competition for its outstanding contribution to the advancement of the city's industrial landscape

## Development prospects

New facilities are planned to be commissioned at the Rudnevo site in 2025:

- Two industrial buildings to house high-tech production facilities with a total area of 65,600 m<sup>2</sup>
- Laboratory and office building to headquarter high-tech companies with an area of 16,000 m<sup>2</sup>
- Industrial building with an area of 82,900 m<sup>2</sup> to house companies in the microelectronics and aircraft interiors sectors, as well as a data processing center

- Drone flight test facility with an area of 17,500 m<sup>2</sup>

Furthermore, in the near future, Rudnevo will be enriched with a variety of new facilities for the community: a sports center, a thermal center, a go-karting track, green spaces, and children's play areas.

### Until 2030:

+778

**1,118,000** m<sup>2</sup>  
area

+227.2

**240** RUB billion  
investments

+61

**90** enterprises

+17.7

**21,000**  
jobs



## MIET, MIKRON, ANGSTREM

### MIET

**6** residents

**55,000** m<sup>2</sup>  
area

**4.5** ha  
area

**>1,400**  
jobs

### Mikron

**5** residents

**93,000** m<sup>2</sup>  
area

**13.3** ha  
area

**>2,700**  
jobs

### Angstrem

**3** residents

**133,000** m<sup>2</sup>  
area

**15.2** ha  
area

**>2,200**  
jobs

## SEZ Sites

1 2 3 **4** 5 6 7 8 9

### Location

Situated in the Starye Kryukovo district of Zelenograd, the sites provide favorable access to transport options:

- 25 km to the Moscow Ring Road
- 20 km to the Central Ring Road
- Federal routes M-10, M-11, R-111 (Pyatnitskoe highway)
- 23 km to Sheremetyevo International Airport
- Alabushevo railway station



## Results

Construction of the second building of the innovative electronics center was completed at the MIET site. The building with an area of 20,500 m<sup>2</sup> will house modern production and research laboratories.

A College of Electronics and Computer Science was opened in 2024. Here, students will be trained in such specialties as solid state electronics and information systems and programming.

Furthermore, a startup studio created by the Zelenograd Nanotechnology Center (ZNTC) and a supporting university, the National Research University Moscow Institute of Electronic Technology (NRU MIET), began its work at the MIET site. The objective of the studio is to assist students in developing technological projects and facilitating their commercialization.

## Development prospects

In 2025, the construction of a NM-Tech's new production complex with an area of 50,100 m<sup>2</sup> is planned to be completed at the Angstrem site.



# NEW SITES

In 2024, Technopolis Moscow SEZ will expand with four new locations, which will serve as key drivers for the city's economic growth. These sites will generate thousands of employment opportunities and provide a strong foundation for the advancement of cutting-edge high-tech industries.

## Krasnaya Pakhra

**Industry:** electric vehicle industry

Until 2030

**34.3** ha  
area

**>50**  
RUB billion  
investments

**200,000** m<sup>2</sup>  
area

**1,600**  
jobs



## Tolstopaltsevo

**Industry:** building materials

Until 2030

**30.6** ha  
area

**12.6**  
RUB billion  
investments

**160,000** m<sup>2</sup>  
area

**2,500**  
jobs



## Karacharovsky Mechanical Plant

**Industry:** vertical transport manufacturing

Until 2030

**14.2** ha  
area

**12.6**  
RUB billion  
investments

**>160,000** m<sup>2</sup>  
area

**2,500**  
jobs



## Khrunichev Space Center

**Economic sectors:**

- aerospace technology
- medical technology

Until 2030

**46.5** ha  
area

**100**  
RUB billion  
investments

**1** million m<sup>2</sup>  
area

**20,000**  
jobs





**In 2024,**  
Technopolis Moscow SEZ  
adheres to the highest  
standards of corporate  
governance, fostering  
transparency, accountability,  
and investor confidence  
for the sustainable growth  
of its residents.

#5  
**CORPORATE  
GOVERNANCE**





# PRINCIPLES AND PRACTICES OF CORPORATE GOVERNANCE

Technopolis Moscow SEZ operates in the form of a joint stock company, which necessitates strict adherence to corporate governance principles. In this regard, the management company strives to comply with the principles set out in the Corporate Governance Code approved by the Board of Directors of the Bank of Russia on March 21, 2014 and recommended for application by the letter of the Bank of Russia No. 06-52/2463 dated April 10, 2014, integrating them into its management practices. These principles encompasses issues of respect for shareholders' rights,

the structure of the corporate governance system and the risk management and internal control system. Their application in SEZ activities is conditioned by high responsibility to shareholders, the state and society.

SEZ disclosures are aligned with the requirements of Federal Laws No. 208-FZ dated December 26, 1995 on joint stock companies, No. 39-FZ dated April 22, 1996 on the securities market, and Regulations of the Bank of Russia No. 714-P dated March 27, 2020 on information disclosure by issuers of equity securities.

## Principles of SEZ corporate governance

### Accountability

SEZ management is accountable to shareholders and stakeholders for decisions made and results achieved

### Fairness

The SEZ makes decisions objectively and openly, taking into account the interests of stakeholders

### Transparency

SEZ provides full and timely information on its activities and financial results, and promptly informs stakeholders about significant corporate events

### Responsibility

The SEZ fulfills its obligations to shareholders, employees, partners, customers and the state

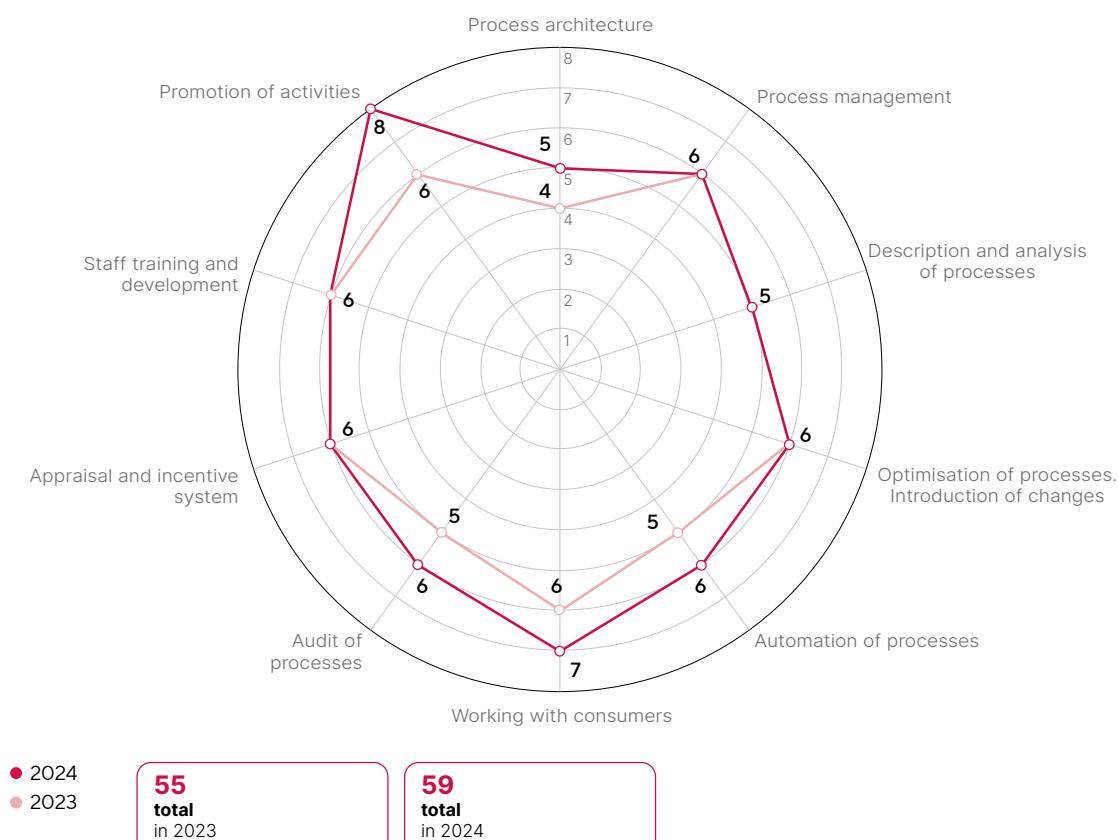
To enhance performance and satisfy the expectations of stakeholders, the SEZ adopted a quality management system (QMS) in 2023 and obtained a certificate of compliance with ISO 9001:2015 and GOST R ISO 9001-2015, which was validated in 2024 through a successful QMS audit.

Since 2023, the maturity of the enterprise process management system has been evaluated in accordance with the methodology, approved on March 19, 2021, for the evaluation of the maturity level of process management systems in Complex organizations. MK-CMK-1/2021. Version 3.

The 7.3% rise in the overall maturity score, from 55 points in 2023 to 59 points in 2024, demonstrates the positive trajectory of the process activity management system's evolution. It also highlights the success of the initiatives aimed at enhancing

its maturity and quality. This indicates a gradual improvement in processes, strengthening of management practices and an increase in the overall effectiveness of the organization.

## Results of the maturity assessment of the Process Activity Management System

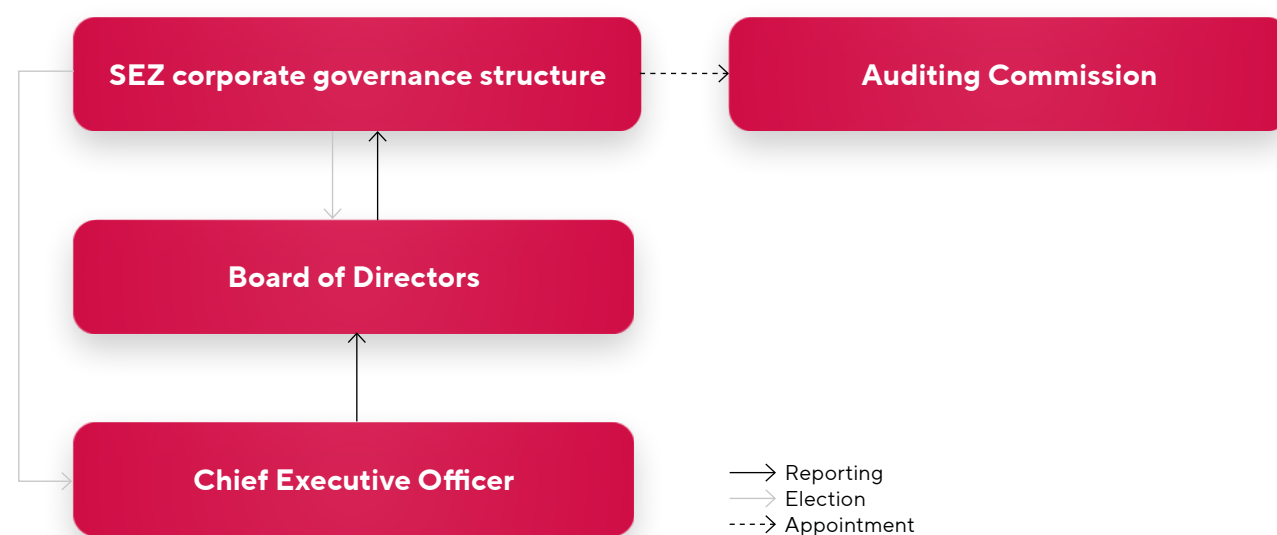




# GOVERNING BODIES

In accordance with its Charter, Technopolis Moscow SEZ has a three-level structure of management and control bodies, including the General Meeting of Shareholders, the Board of Directors and the sole executive body – the Chief Executive Officer.

## SEZ corporate governance structure



## General Meeting of Shareholders

The General Meeting of Shareholders is the supreme management body of the SEZ. The Annual General Meeting of Shareholders was held on June 28, 2024 in the form of a resolution of the sole shareholder approved by Order of the Moscow City Property Department No. 99788 dated June 28, 2024. The meeting addressed key issues related to the strategic development and activities of the SEZ:

- Approval of the SEZ Annual Report for 2023
- Approval of annual accounting (financial) statements of SEZ for 2023
- Approval of the distribution of SEZ net profit for 2023
- Election of the SEZ Board of Directors
- Election of the SEZ Auditing Commission
- Appointment of an audit organization to audit the financial and economic activities of the capital SEZ for 2024

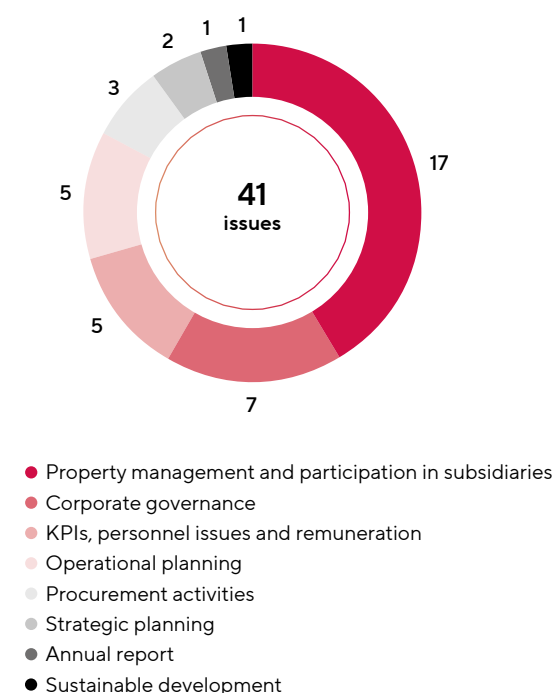
In addition, five extraordinary meetings were held, at which the following resolutions were passed:

- On acquisition of shares of Technopolis Moscow SEZ JSC worth RUB 1 billion into the ownership of the City of Moscow
- On approval of the auditor for 2023–2024
- On change in the composition of the SEZ Board of Directors
- On approval of the revised Regulations on the Board of Directors
- On increase of the authorized capital by RUB 13 billion

## Board of Directors

The Board of Directors oversees the overall operations of Technopolis Moscow SEZ, except for matters that fall within the purview of the General Meeting of Shareholders, as stipulated by the Federal Law on joint stock companies and the Company's Charter. The Board of Directors shall consist of five members. In 2024, 22 meetings were held and 41 issues were addressed.

### Topics of issues addressed at the meetings of the Board of Directors in 2024

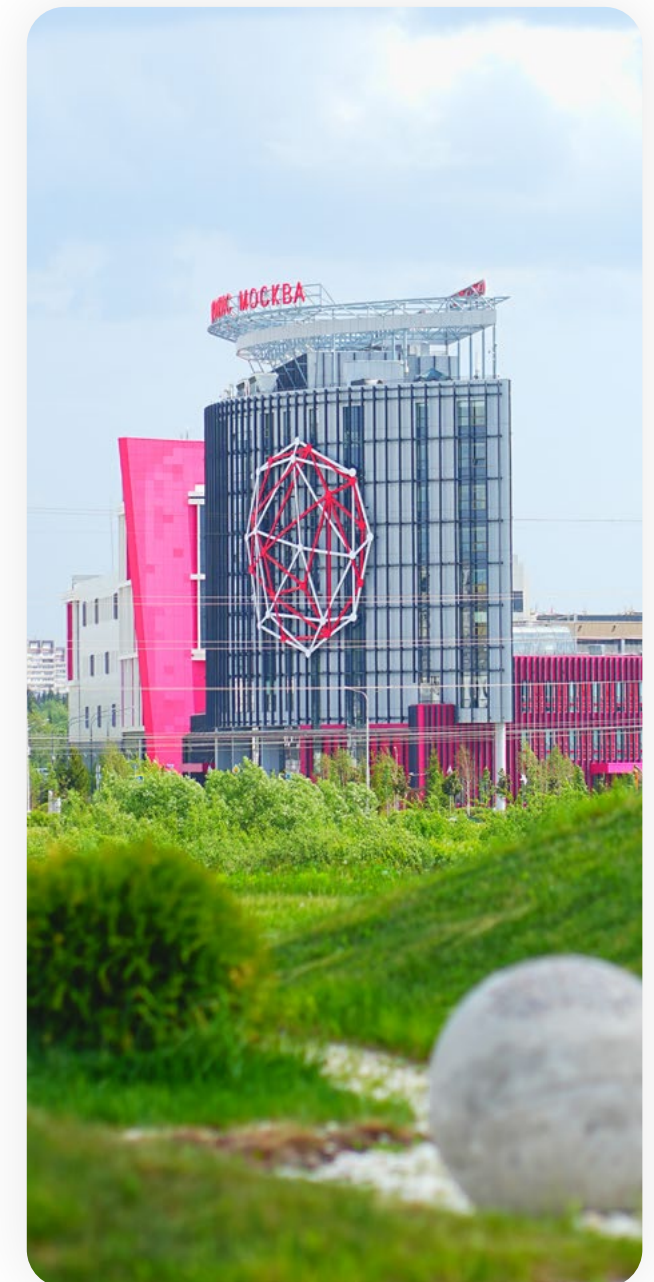


## Chief Executive Officer

The day-to-day operations of the SEZ are managed by a sole executive body, the CEO, whose authority encompasses all matters related to the daily management of the SEZ, except for those that fall within the purview of the General Meeting of Shareholders and the Board of Directors. The Chief Executive Officer is appointed for a term of three years, commencing from the date of the General Meeting of Shareholders' decision to elect them to this role. Since January 20, 2020, Gennady Dyogtev has been serving as CEO of the SEZ.

## Auditing Commission

The Auditing Commission, comprising three members, is responsible for overseeing financial and economic operations. The commission is elected at the General Meeting of Shareholders. In addition, an independent external auditor with no vested interests in SEZ and its shareholders is engaged annually to review the financial statements.





**In 2024,**  
Technopolis Moscow SEZ  
worked out the Sustainable  
Development Concept  
for the period until 2028,  
with the aim of establishing  
a structured framework  
for ethical business  
practices.

# #6 SUSTAINABLE DEVELOPMENT





# SEZ APPROACH TO SUSTAINABLE DEVELOPMENT

Technopolis Moscow SEZ strives to maintain its leading position among infrastructure sites in Russia in the implementation and expansion of sustainable development practices.

Since 2021, the SEZ has been actively pursuing strategies to minimize environmental impact, enhance social welfare, and foster sustainable growth. The SEZ bolsters the development of cutting-edge industries by attracting investment and promoting best practices, all while upholding ESG principles and fulfilling its obligations to employees, residents, and the broader community.

## Top-priority UN sustainable development goals (SDGs)



## Top-priority national development goals of Russia

- Sustainable and dynamic economy
- Technology leadership

✂ In 2024, Technopolis Moscow SEZ worked out the Sustainable Development Concept for the period until 2028, with the aim of establishing a structured framework for ethical business practices

## ESG Club – 2024: practical steps towards sustainable development

In 2024, four events dedicated to sustainable development were held for residents and tenants, including master classes on non-financial reporting and calculation of greenhouse gas emissions, a presentation on the Moscow City Government's ESG status, and a business tour around the EcoTechProm site on industrial cooperation in waste management.

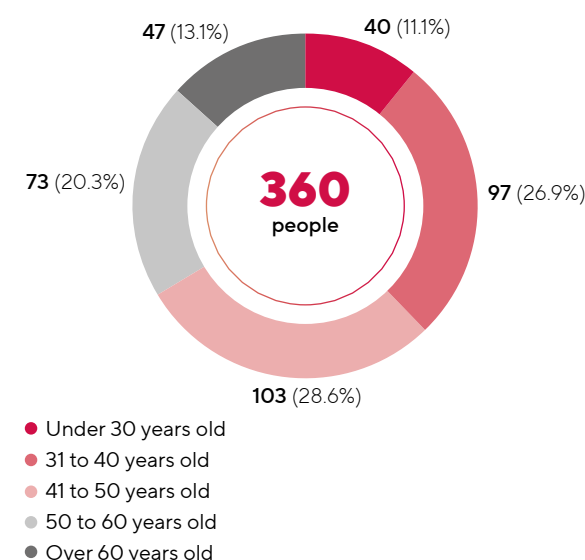


# HUMAN CAPITAL MANAGEMENT

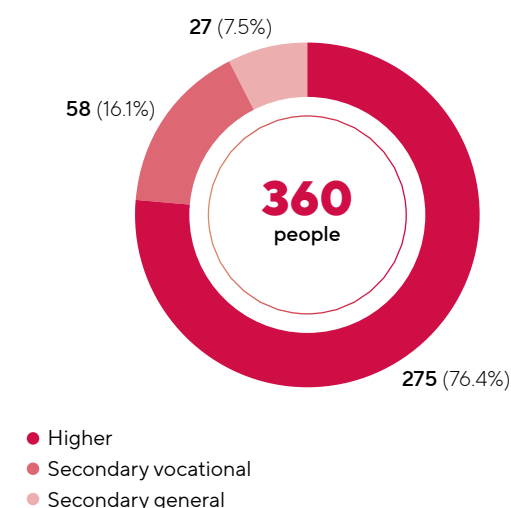
HR policy in 2024 was aimed at developing social elevators and creating opportunities for personal and professional self-fulfillment of employees. A key priority was to create an environment that encourages learning, development, unlocking team potential and

improving working conditions. This approach enabled the effective identification of staff strengths and the successful implementation of strategic human resource capacity building.

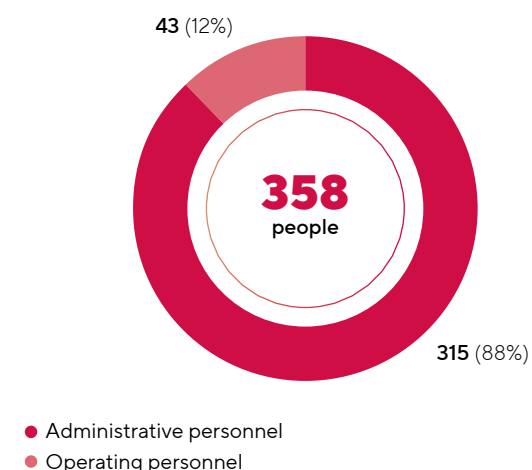
## Age structure of SEZ management company personnel, people



## Structure of SEZ management company personnel by education level, people



## Structure of SEZ management company personnel by personnel category<sup>1</sup>, people



<sup>1</sup> Listed strength as of December 31, 2024, excluding external part-timers.





Training is one of the key tools for unlocking the potential of employees. Every employee who had been with the company for three months or more was required to attend three mandatory training sessions annually, and they were also encouraged to participate in additional educational programs. In the reporting period, 295 SEZ specialists took advanced training courses in Moscow educational institutions. In addition, managers and specialists took part in seminars, round tables, conferences and forums organized with the support of the Moscow City Complex of Economic Policy and Property and Land Relations, the Moscow City Department of Innovation and Industrial Policy, ANO Development Center Environment of Opportunities and the Luzhkov Moscow City University of Management.

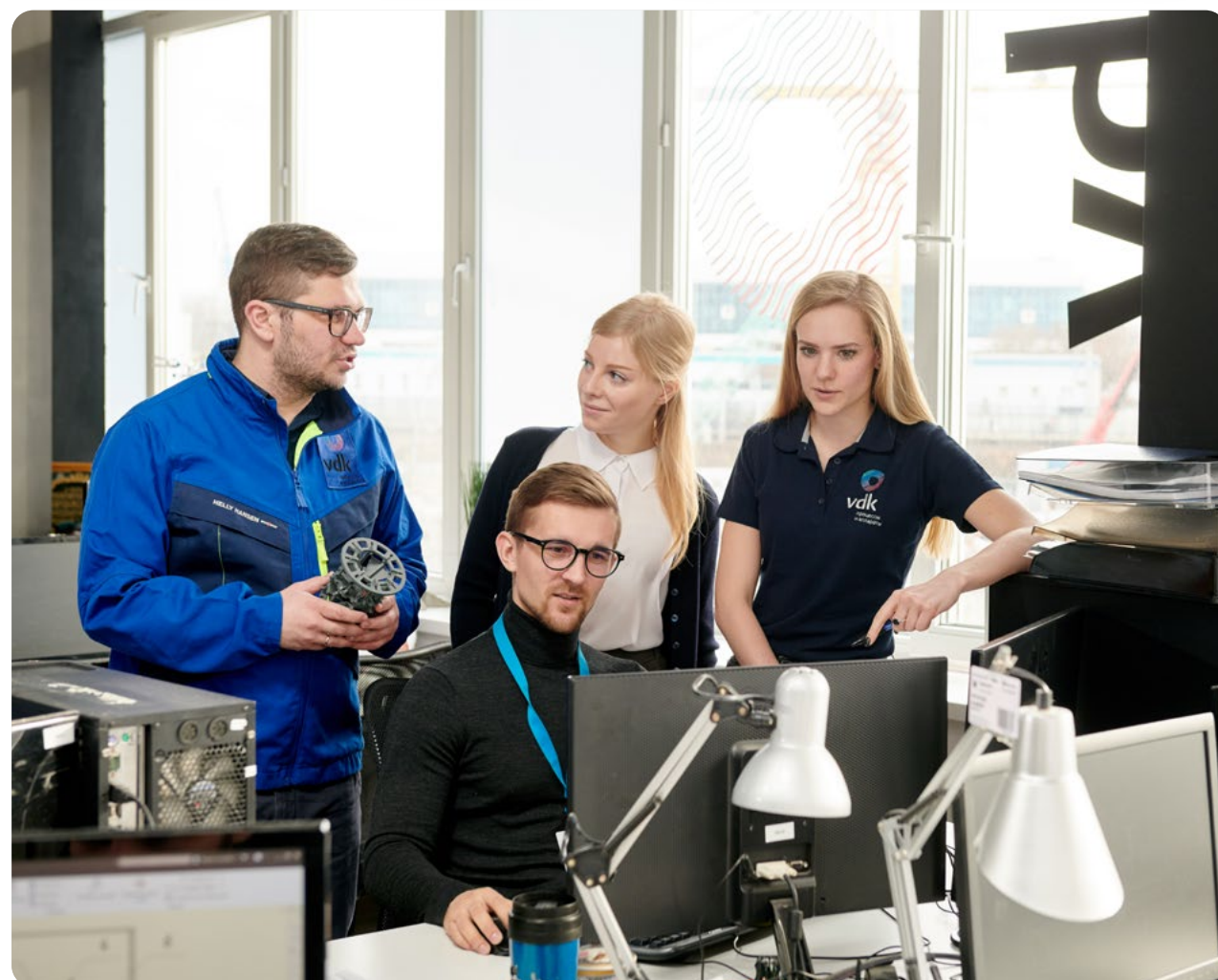
SEZ regularly assesses corporate competencies of employees against the Methodological Recommendations of the Economic Policy and Property and Land Relations Complex. In 2024, all employees successfully completed quarterly and annual assessments.

To motivate employees and enhance their performance and work quality, we outlined various forms of incentives. In 2024, the list of employees eligible for wage increase was determined by the heads of the organizational departments. Eight staff members were reclassified from the office workers and specialist category to the manager category.

**100%**  
employees  
received mandatory  
training

**>300**  
participants  
received additional  
training

**22 employee**  
honored with certificates of merit  
**and 16 employees**  
received a commendation from the Department  
of Investment and Industrial Policy of the City  
of Moscow



## OCCUPATIONAL HEALTH AND SAFETY

**>74 RUB million**  
expenditures on labor safety and health care  
services

**304 employees**  
of the SEZ received labor safety training

Technopolis Moscow SEZ has a Labor Safety Management System (LSMS), adopted a Labor Safety Policy, defined strategic and local goals, and established quantitative indicators and criteria for assessing their achievement.

The Sustainable Development Concept envisages continuous improvement of the corporate culture in the field of labor safety. In 2024, in accordance with the Sustainability Action Plan, the internal regulations governing the operations of the LSMS were revised. A periodic review of the system's performance is carried out, and based on the findings, corrective actions are formulated and put into effect.

In 2024, 304 employees enhanced their skills through training in labor safety and safe work practices. The training sessions were organized as workshops, business simulations, and video conferences, with the use of specialized equipment for practicing safe procedures in high-risk work environments.

Thanks to comprehensive measures to ensure labor safety, no occupational injuries were registered in the management company of Technopolis Moscow SEZ during the reporting period.





# EDUCATION AND SCIENCE

Technopolis Moscow SEZ contributes to the development of educational and scientific initiatives by offering students the opportunity to undergo internships and work placements, and schoolchildren to participate in career guidance activities.

## Main educational initiatives in the SEZ territory in 2024



### Practical training platform for colleges

Rudnevo established a training facility, comprising 21 workshops and laboratories, to provide hands-on training for college students in key areas demanded by the industry.



### Outreach activities

The SEZ actively bolsters environmental initiatives. As part of the All-Russian clean-up day and the celebration of eEnvironmentalist Day, various activities were organized for employees and their children. A series of eco-days is being held, including hands-on workshops and the collection of rare fractions of recyclables for further processing. In addition, interactive lectures are held on circular economy and the formation of eco-friendly habits. Four Dialogues with an ESG expert were also organized to share knowledge and experience, and were attended by over 500 people.



### Ice rink

A free ice rink was opened at the Pechatniki site during the winter of 2024–2025, attracting over 24,000 visitors throughout the season. The skating rink has emerged as a popular attraction for city residents and SEZ employees, converting the site into a sought-after winter public area.

The capital city's SEZ partners with universities and colleges, giving young specialists a chance to work on real projects and hone their professional skills.

In addition, the SEZ holds events for a wide audience to help increase interest in science, technology and sustainability.



### Case championship on skills of the future

Competitions to tackle real-world challenges posed by SEZ residents, hosted at the Alabushevo site, brought together 50 college students from various regions of Russia.



### Internships and career guidance

The SEZ promotes cooperation with educational institutions. As part of the agreement with the Luzhkov Moscow City University of Management, three people completed internships in Media City and Social City disciplines. Another 12 people completed an HR internship as part of the No Age Limits and Mom's Working projects at the My Career employment center. Thanks to partnerships with educational institutions, 61 students underwent work placements in the SEZ. In addition, more than 100 schoolchildren and students took part in meetings with employers organized by educational institutions and in the Summer of my Career project.



### Startup studio for students

The MIET and ZNTC Startup Studio launched its operations. It is a platform that offers students and young researchers a comprehensive package of services to help them establish technology companies, including expert advice, legal and financial support, and funding for their projects.



# ENVIRONMENTAL PROTECTION

Technopolis Moscow SEZ became the guardian of a red wolf named Ron from the Moscow Zoo

Technopolis Moscow SEZ takes action to reduce the negative environmental impact. The SEZ calculates the amount of greenhouse gas emissions that contribute to climate change and aims to decrease them.

In 2024, green spaces for the collection of rare types of waste, such as blister packs, plastic cards and vaporizers, were arranged at SEZ sites. They complemented the existing system of separate collection of waste paper, plastic, appliances, batteries and caps.

Landscaping and gardening efforts continued to improve the environmental situation in the SEZ. The strategic objectives have been established for enhancing water and energy efficiency and developing waste management strategies.

## Employees and residents of Technopolis Moscow SEZ participated in the reforestation efforts

In October 2024, 50 employees of the management company and residents of Technopolis Moscow SEZ planted 4,000 pine seedlings on the forest area in Losino-Petrovsky District, which had suffered from a fire. The process of planting was conducted under the guidance and supervision of forestry experts. In 2025, the engrafted trees will be given special agricultural care.



# BUSINESS ETHICS AND ANTI-CORRUPTION

In 2024, the SEZ management company diligently executed the anti-corruption strategy, upholding the principles of lawfulness, fairness and zero tolerance for corruption. All employees were briefed on the anti-corruption policy, familiarized with local regulations against signature and tested.

The staff members were subject to an anonymous survey to identify potential risks. Employees in corruption-prone positions submitted declarations of possible personal interest.

Procurement control was carried out by an inter-structural working commission, which assessed the validity of bids, availability of financial support, validity of the selected procurement method and correctness of calculations.

The Anti-Corruption section on the SEZ's official website was updated to include a final report and a feedback form for anonymous complaints from employees, counterparties and partners. In 2024, there were no complaints on corruption manifestations.

Any citizen can anonymously report corruption violations through a form on the SEZ website





## Technopolis Moscow SEZ

offers the option to select between pre-built spaces and the construction of facilities tailored to specific business requirements. The management company provides residents with comprehensive support on all key issues – from services to organizing events.

## #7 OPPORTUNITIES FOR RESIDENTS





# PREFERENCES AND BENEFITS

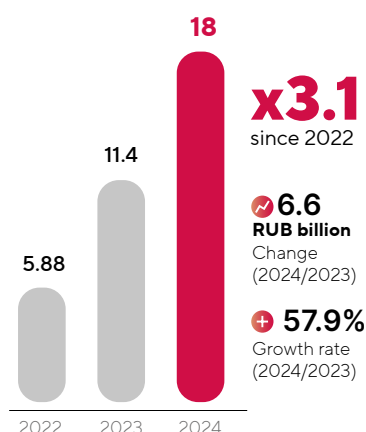
The status of a resident in the special economic zone offers a multitude of benefits to the companies operating within Technopolis Moscow SEZ, encompassing tax advantages, access to state-of-the-art infrastructure, and prospects for fruitful business partnerships with other residents.

One of the important advantages for residents is preferential taxation. Since the creation of the Moscow SEZ, residents have saved almost RUB 6.9 billion on tax payments. This allows

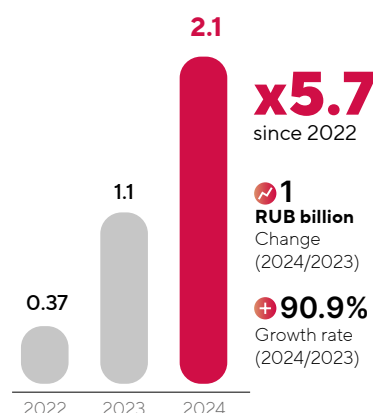
companies to reduce the cost of production and gain a competitive edge, as well as to invest the saved funds in the development of production.

## Volume of benefits received by SEZ residents since the SEZ establishment

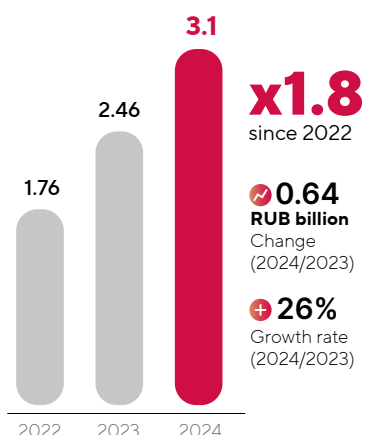
Volume of tax benefits, RUB billion



Volume of privileges on customs duties, RUB billion



Volume of privileges on insurance premiums, RUB billion



## Benefits for SEZ residents

### Tax benefits

- 0%** property tax for 10 years
- 0%** land tax for 10 years  
**1.5%** – after the grace period expires
- 0%** transportation tax for 10 years
- 2%** profit tax in the part allocated to the federal budget
- 0%** profit tax in the part allocated to the regional budget until 2027  
**5%** – from 2028 to 2032  
**12.5%** – from 2033

### Duty-free zone<sup>1</sup>

- 0%** Customs payments (VAT and customs duties) for goods imported within the SEZ boundaries to the SEZ resident's site

### Preferential lease and purchase of land

The cost of leasing a land plot for a SEZ resident is **2%** of the cadastral value with a reduction factor applied. For a SEZ resident engaged in industrial-production activities and (or) logistics activities, the reduction coefficient depends on the volume of investment:

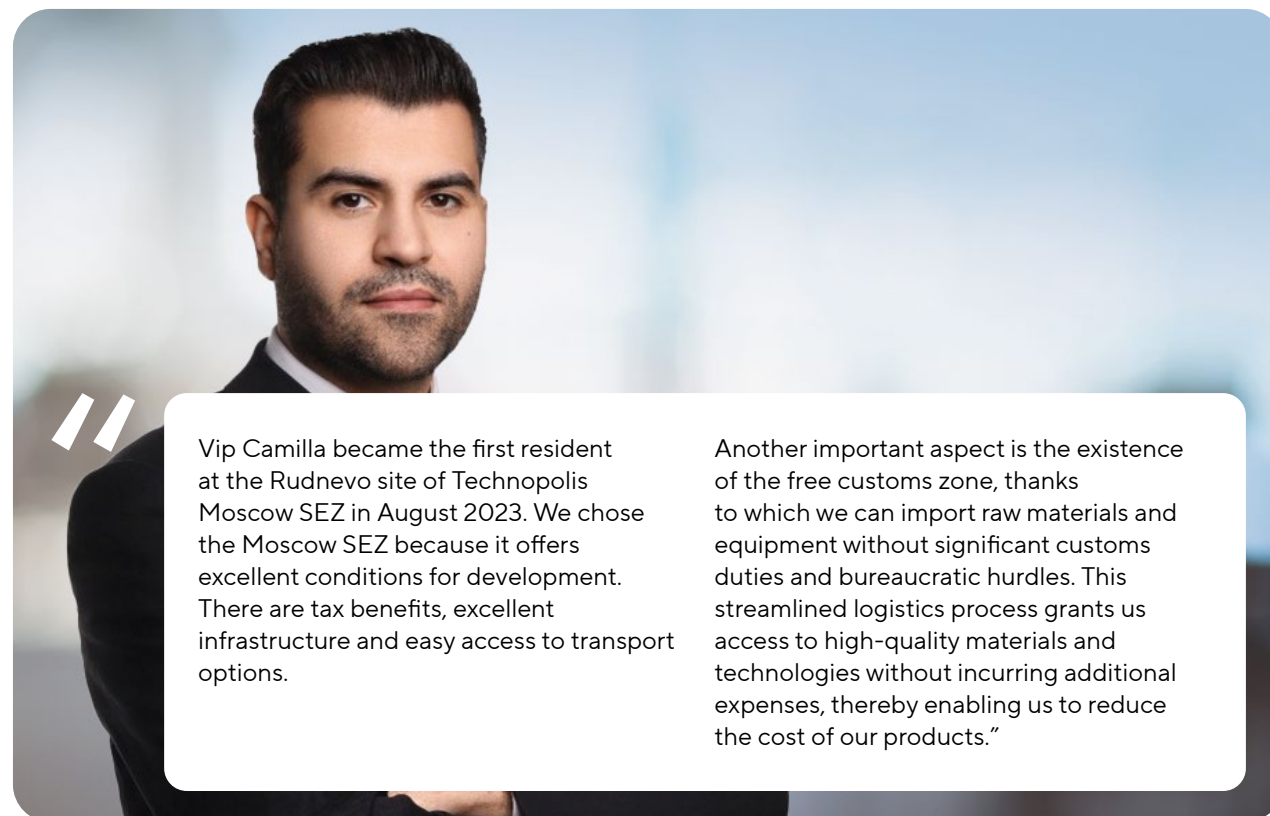
- For SEZ residents making capital investments in the amount of at least RUB 200 (two hundred) million (excluding intangible assets), it is equal to **0.9**.
- For SEZ residents making capital investments in the amount of at least RUB 500 (five hundred) million (excluding intangible assets), it is equal to **0.7**.
- For SEZ residents making capital investments of at least RUB 1 (one) billion (excluding intangible assets), it is equal to **0.5**.

For a SEZ resident carrying out technology development activities, namely:

- Within the first two years from the date of the lease agreement, it is equal to **0.4**.
- During the third year of the lease agreement, it is equal to **0.5**.
- During the fourth year of the lease agreement, it is equal to **0.6**.
- Starting from the fifth year of the lease agreement, it is equal to **0.7** and does not change during 5 (five) years. Upon expiration of the specified period, the factor shall be set to **1**.

<sup>1</sup> The duty-free zone (DFZ) regime may be applied after the establishment of a customs control zone (CCZ) at the resident's site, equipped as required by the Federal Customs Service of Russia. The DFZ allowed for import of equipment, raw materials, components and engineering equipment without payment of customs duties and VAT at the time of import, placement and use, within the borders of the resident's CCZ.

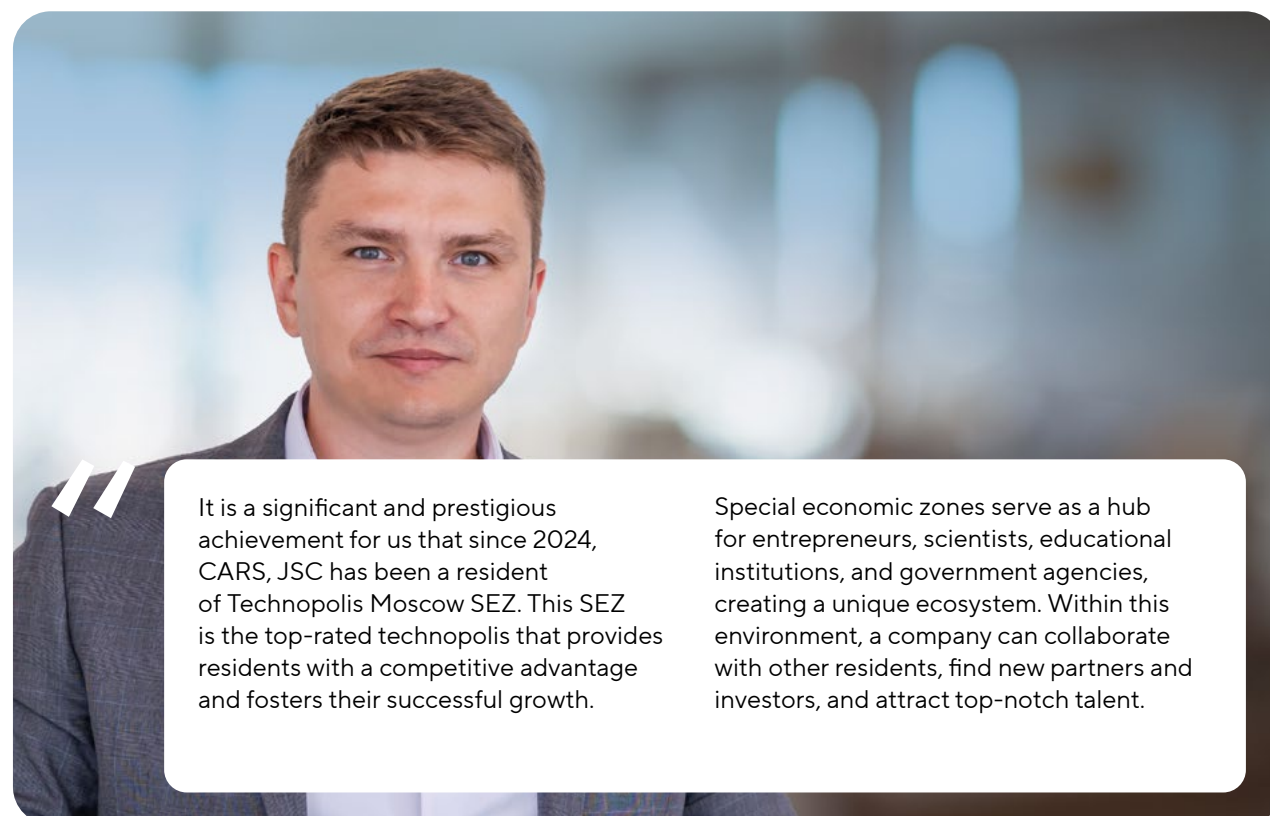




Vip Camilla became the first resident at the Rudnevo site of Technopolis Moscow SEZ in August 2023. We chose the Moscow SEZ because it offers excellent conditions for development. There are tax benefits, excellent infrastructure and easy access to transport options.

Another important aspect is the existence of the free customs zone, thanks to which we can import raw materials and equipment without significant customs duties and bureaucratic hurdles. This streamlined logistics process grants us access to high-quality materials and technologies without incurring additional expenses, thereby enabling us to reduce the cost of our products."

**UCHAR OSMAN**  
Chief Executive Officer of Vip Camilla



It is a significant and prestigious achievement for us that since 2024, CARS, JSC has been a resident of Technopolis Moscow SEZ. This SEZ is the top-rated technopolis that provides residents with a competitive advantage and fosters their successful growth.

Special economic zones serve as a hub for entrepreneurs, scientists, educational institutions, and government agencies, creating a unique ecosystem. Within this environment, a company can collaborate with other residents, find new partners and investors, and attract top-notch talent.

**Ales Loginov**  
Chief Executive Officer of CARS

# INFRASTRUCTURE FOR RESIDENTS

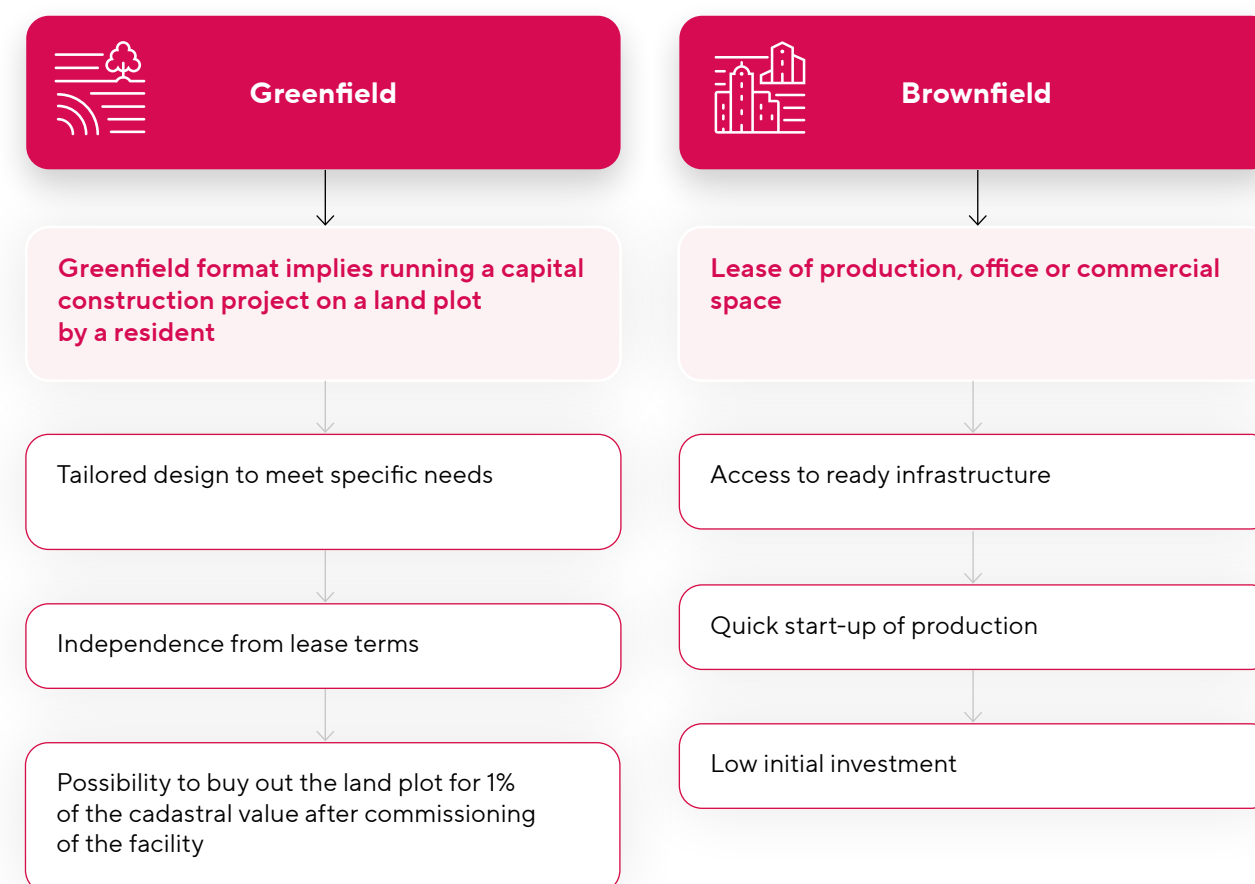
Technopolis Moscow SEZ provides all the essential facilities for thriving business growth. Here you can either build your own facilities or rent ready-made space. The SEZ offers a variety of facilities, ranging from manufacturing and office spaces to retail areas, facilitating the seamless coordination of all business operations within a single location.

All the facilities of the SEZ are situated in a location that is easily accessible by public transportation, making it convenient for employees, partners, and clients to reach them.

The following infrastructure facilities are available for residents:

- Logistics center:
  - Temporary storage warehouse of closed type – 650 m<sup>2</sup>
  - Open area – 1,650 m<sup>2</sup>
- Free connection to utilities (power supply, water supply, wastewater disposal, heat supply)
- Clean room units for microelectronics and biotechnology
- Shared-use centers with high-tech equipment
- Office and commercial space for service and other companies (showrooms, cafes, etc.)
- Class A halls for press conferences and business forums:
  - Rudnevo Congress Center – Moscow, 631 m<sup>2</sup>, up to 200 guests
  - Alabushevo Congress Center – Zelenograd, 2,500 m<sup>2</sup>, up to 1,000 guests

## Formats of placement in SEZs





# SEZ SERVICES

Technopolis Moscow SEZ offers a wide range of services, including consulting, marketing support, transportation and logistics solutions, event support, as well as services for construction and operation

of facilities. This makes doing business much easier, allowing residents to focus on their core tasks, minimizing operating costs and ensuring smooth operations.



## Consulting

- Support for obtaining state support measures
- Assistance in fundraising (grants, subsidies)
- Legal services
- Project expertise



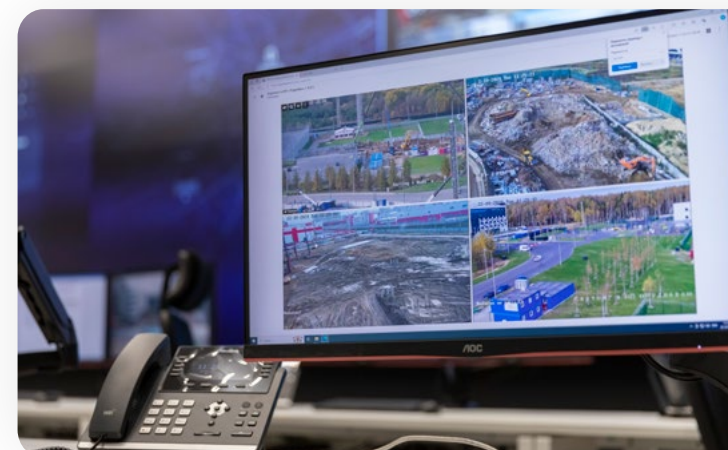
## Marketing support

- Organization of business events
- Educational workshops
- Marketing and PR-promotion of the residents and partners
- Advertising services
- Organization of industrial tours



## Transport and logistics

- Resident personnel transportation services
- Logistics services
- Customs brokerage
- Temporary storage warehouse
- Customs control zone for residents



## Services

- Security services
- IT services
- Video surveillance
- Parking
- Catering
- Courier delivery services
- Connection of communications
- Full-service print shop
- Postal service



## Construction and operation

- One-stop service for obtaining approvals and permits
- Technical customer services
- Landscaping and gardening
- Professional cleaning services
- Maintenance of buildings and structures
- Office furniture services
- Fire safety services
- Cleaning of the territory, garbage collection



## Support in organizing events

- Furniture rental
- Technical equipment
- Catering
- Support of low-mobility participants

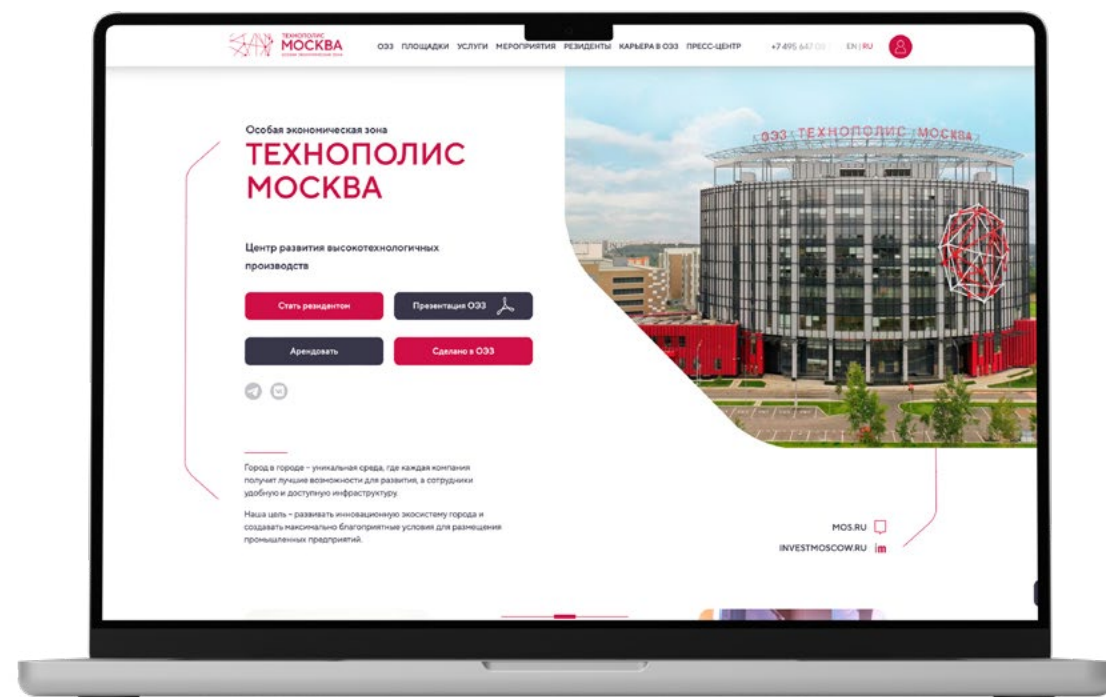


# UPDATING DIGITAL SERVICES FOR RESIDENTS

Technopolis Moscow SEZ is continuously enhancing its digital infrastructure, providing modern and user-friendly services for its residents.

In 2024, the Resident's Personal Account, a centralized digital channel for interacting with the SEZ management company, underwent an update. The re-engineering of business processes has greatly increased the transparency and speed of application processing. Improved integrations with back-end services have enabled comprehensive oversight of request fulfillment and prompt feedback. The interface has been made more user-friendly and intuitive: information is organized into relevant sections, navigation has been enhanced, and shortcuts to favorite features are now available on the main screen. Through the Personal Account, residents can submit requests, monitor their progress status in real time, receive notifications and comments from service providers, and access the latest information on billing, services, news, and SEZ events.

Additionally, the SEZ residents' product catalog, a resource for showcasing Russian industrial solutions, has been updated. The platform enables residents to autonomously modify product details, upload images, videos, and specifications, and handle customer inquiries. The integration with the SEZ website and the search options by parameters and industries provide manufacturers with quick access to their target audience and new markets, while buyers have access to an updated database of verified Russian manufacturers. The moderation system ensures that the data remains accurate and current, making the platform a reliable and convenient tool for all involved.



# HOW TO BECOME A RESIDENT

## Three steps to become a SEZ resident

1

Check if your company is eligible and choose a site

2

Prepare a package of documents and submit an application to the Department of Investment and Industrial Policy of Moscow

3

Sign a lease agreement, build production facilities and launch production

The residents of SEZ areas must adhere to a set of formal, economic, and sector-specific criteria, which encompass the minimum investment amount, project implementation timeframes, and activity limitations.





## General requirements for residents



Applicants for resident status, depending on the chosen placement format, must fulfill a number of economic requirements.

## Economic requirements for placement formats

|                |  <b>Greenfield</b><br>on land plots |  <b>Brownfield</b><br>in ready-made buildings |
|----------------|------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------|
| Investments    | RUB 408,892,943/ha per 5 years                                                                                         | RUB 72,872/m² per 5 years                                                                                                        |
| Average salary | RUB 90,870                                                                                                             |                                                                                                                                  |
| Revenue        | RUB 511,453,549/ha per year                                                                                            | RUB 338,720/m² per year                                                                                                          |

<sup>1</sup> Excluding production of passenger cars, motorcycles, production and processing of ethane, liquefied petroleum gases and liquid steel.



## ALABUSHEVO

- Alabushevo-Capital, LLC
- Aquarius Labs, LLC
- ARTCELLENS, LLC
- BSV Technologiya, LLC
- Design Center Soyuz, JSC
- Diagnostika-M, LLC
- Dosa Tech, LLC
- DWTECH, LLC
- DY Technologies, LLC
- Eastcompeace Rus, LLC
- ELECTRONINVEST GROUP, JSC
- ELTA, LLC
- ETMS, LLC
- GDC ENERGY GROUP, LLC
- Generium-Next, LLC
- GOOD COLOR, LLC
- GP Smoly, LLC
- ILINI EXPORT IMPORT, LLC
- Imbian Lab, LLC
- INT, LLC
- IsidaMed, LLC
- IZOCARB, LLC
- KM Lab, LLC
- MCF, LLC
- MedTi, LLC
- MR-TEAM, LLC
- MT GROUP, LLC
- NII MP, JSC
- NM-TECH, LLC
- Novye Technologii Biosynthesa, LLC
- NPC ELVEES, JSC
- NPK EOMS, LLC
- NPO GRANIT, LLC
- NPP Trassir, LLC
- NT-group, LLC
- Pharmasintez-Biocapital, LLC
- PK-137, LLC
- PK Infomatika, LLC
- PLASMA-NEXT, JSC
- Premium Standard Technopolis, LLC
- PSK VESNA, LLC
- R-GEN MANUFACTURING, LLC
- R-Opra, LLC
- RegSensor, LLC
- Rosatom Implantat, LLC
- ROSSIUM BIO, JSC
- S-Terra CSP, LLC
- SAPFIR-INVEST, LLC
- Setel, LLC
- SK OLYMP, LLC
- SovEIMash, LLC
- TERMICO, CJSC
- TITAN, LLC
- TVK, LLC
- VIK-Pharma, LLC
- Zhanton MS, LLC



## MIKRON

- Epiel, JSC
- Mikron, JSC
- Mikron Security Printing, LLC
- NIIME, JSC



## ANGSTREM

- Angstrem, JSC
- Design Center Analog Solutions, JSC
- NM-TECH, LLC



## RUDNEVO

- AEROMAX, LLC
- ANO FC BAS
- AVRA, LLC
- BAS, LLC
- Bauman Moscow State Technical University
- BFS, LLC
- BM Proekt-Ecology, LLC
- CARS, JSC
- Center for Hydrogen Technology, LLC
- CUGAM, LLC
- DIGITAL LAB, LLC
- Engineering Center Kronstadt, JSC
- Entech, LLC
- EVR, LLC
- FORT Technologia, JSC
- GAPOU Pavlov PC No. 8
- Gazpromneft-Snabzhenie, LLC
- ICAR-Tech, JSC
- Kronstadt, JSC
- MMZ AVANGARD, JSC
- MMZ SKOROST, JSC
- Monolit, LLC
- NPO RUSTECDRON, LLC
- Nukon Energy, LLC
- PASEKA, LLC
- SIBNK, LLC
- VEMINA Aviaprestige, LLC
- View Lab, LLC
- VIP CAMILLA, LLC



## TOLSTOPALTSEVO

- Combinat of Innovative Technologies-MonArch, LLC



## PECHATNIKI

- ACADEMY-T, LLC
- Acrovein, LLC
- Additive Engineering, LLC
- AD Partner, LLC
- Akrus BioMed, LLC
- Alt-er, LLC
- AMEDART, LLC
- Anahit, LLC
- Argus-IT, LLC
- ARMS, LLC
- ARTCELLENS, LLC
- ArtTech, LLC
- AXIOM, LLC
- B4Com Tech, LLC
- Berendsen, LLC
- BioGet, LLC
- Bureau-78, LLC
- BUSINESS SYSTEM TELEHOUSE, LLC
- BUTIS, LLC
- CHIRANA+, LLC
- CKSZI, LLC
- Combell, LLC
- Concern Goodwin (Goodwin Europe), LLC
- CRSR, LLC
- Diagnostika-M, LLC
- EcoFM, LLC
- ECOTECHPROM, LLC
- Energoberezhenie, LLC
- EVM PRO, LLC
- Evropeyskaya Elektrotehnika, LLC
- GemaTech, LLC
- GEM, LLC
- Gorodskpy Transit Telecom, LLC
- GrantPro, LLC
- HighTech, LLC
- INCORO, LLC
- INVISION, LLC
- JV Quantum Technologies, LLC
- Komposit-Izdeleniya, LLC
- KSS, LLC
- Labs 1440, JSC
- Lassard, LLC
- LazMedTech, LLC
- Legion, JSC
- Legoplast, LLC
- Mapper, LLC
- Masterskaya Tsifrovyyh Resheniy, LLC
- Mediann-Solutions, CJSC
- MEDPLANT, LLC
- Merck, LLC
- MESOFORMULA, LLC
- MGOK, GBPOU
- Micro-VIS, JSC
- Microbor, LLC
- MOSKVICH
- Motorika, LLC
- MZ Liberec RUS, LCC
- Nauchnye Razvlechenia, LLC
- NCC, LLC
- Neoros, LLC
- Nex-T, LLC
- NIISU, JSC
- NovaMedica Innotech, LLC
- NOVO, LLC
- NPK Simba, LLC
- NPO COMPOSIT
- NPO Scanner
- NPP Lassard, LLC
- NTC, LLC
- OncoTarget, LLC
- ORTOMODA, LLC
- OxyKor, LLC
- PATER, LLC
- Photoexpert, LLC
- Piezus, LLC
- PIROMANT, LLC
- PK Borets, LLC
- PK Ekoplast, LLC
- PLAZARIUM, LLC
- Prepreg-SKM, JSC
- PRIVOD-ENGINEERING, LLC
- Profotech, JSC
- RADA-PHARMA, LLC
- Radiocomp, LLC
- Radioline, LLC
- Raitibor, LLC
- Relcom DATA, LLC
- RENERA-Enertek, LLC
- RENERA, LLC
- RIF, JSC
- RTG 2, LLC
- RUSLET, LLC
- Russian Technology Group, LLC
- RussStroy, LLC
- S-Platforms, JSC
- SAGA TECHNOLOGIES, JSC
- SCEMC, JSC
- Sensor, LLC
- Shpindle Lab, LLC
- Sigma Polis, LLC
- SKTB PR, LLC
- SM-Clinic, LLC
- Smitex, LLC
- SPC MakroOptika, LLC
- SPC SpetsElektronSystems, JSC
- SPORT VIAPON KASTOM, ENGINEERING COMPANY, LLC
- SPUTNIK TECHNOPOLIS, LLC
- STC Privodnaya Tehnika, LLC
- STC PromTechnologii, LLC
- SYSTEME ELECTRIC, JSC
- T8, JSC
- TD PROSTOR, LLC
- TECHNOANALYT, LLC
- Technologia Lekarstv, LLC
- TECHNORED, LLC
- Test-contact, LLC
- Texel, LLC
- TMEIF, JSC
- VDK TP, LLC
- VedaProject, LLC
- Vetbiochem, LLC
- VKO MEDPROM, LLC
- Vodoobrabotka, LLC
- Yago, LLC
- ZIS, LLC

## MIET

- ANCUD, LLC
- Angstrom-Telecom, JSC
- NIIME-microdesign, LLC
- PROTON Zavod, JSC
- ZITC, JSC
- ZNTC, JSC

### Abbreviated name

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### Full name

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